

VOTE 4

**DEPARTMENT OF SPORT,
ARTS AND CULTURE**

Department: Sport, Arts and Culture

Vote 4

To be appropriated in Vote in 2013/14

R 465 882 000

Responsible MEC

MEC for Sport, Arts and Culture

Administering Department

Sport, Arts and Culture

Accounting Officer

Deputy Director General of the Department of Sport, Arts and Culture

1. Overview

Vision

To be a transformed representative hub of talent in Sport, Arts and Culture, an active and winning nation which is internationally recognized and admired.

Mission

To create, promote and develop Sport, Arts and Culture for community betterment and enrichment, maximizing access, development and excellence at all levels of participation.

Strategic Objectives

The department strives to be visible and have an impact in people's lives through programmes engulfed in its mission and vision. The strategic goals and objectives are as follows;

- Acceleration, transformation and inclusivity in Sport, Arts and Culture, Library and Archive services;
- Create, promote and develop sustainable Sport, Arts Culture, Library and Archive programmes;
- Re-engineering of Arts, Culture and Heritage programs into business enhancement activities;
- Provide and develop sustainable infrastructure, for Sport, Arts and Culture, Library and Archive service accessible to all communities;
- Provide effective Communication and Marketing services of all Sport, Arts and Culture programmes;
- Provide effective and efficient policy, legal services, monitoring and evaluation (Minimum Information Security Standards, Information and Knowledge Management) functions to the Department;
- Provide effective and efficient financial management and administration Services to the Department and Relevant stakeholders; and
- Provide strategic Human Capital Management support and advisory functions to the Department.

Core functions

The core functions of the Department are:

- To ensure that Sport, Arts and Culture are accessible to all communities and to promote talent in the province;
- To provide opportunity to access information and knowledge through Libraries and Museums and to manage and preserve our historical records to all communities;
- To promote and create conditions for the development of a multicultural society and to ensure that previously-marginalized communities are given opportunities;
- To render Sport, Arts and Culture services to all citizens of the North West Province;
- To promote Mass Participation in Sport, Arts and Culture;
- To ensure the existence of proper infrastructure and programmes for the development of talent and skills in Sport, Arts and Culture activities;
- To establish and maintain relevant regional, national and international linkages; and
- To promote social cohesion, moral regeneration and nation building.

The Acts, rules and regulations applicable to the department

The Departmental programmes derive mandates from the Constitution of the Republic of South Africa 1996 (Act No. 108 of 1996) Schedule 4 Part A and Section 6 of the constitution.

The general legislative and other mandates include but are not limited to:

- The Constitution of the Republic of South Africa Act, 1996 (Act No. 108 of 1996)
- Promotion of Access to Information Act, 2000 (Act No. 2 of 2000)
- Promotion of Administrative Justice Act, 2000
- Public Finance Management Act, 1999 (Act No. 1 of 1999)
- Labour Relations Act, 1995 (Act No. 26 of 200)
- Public Service Act, 1994
- Employment Equity Act, 1998 (Act No. 55 of 1998)
- Basic Conditions of Employment Act, 1997
- Preferential Procurement Policy Framework, 2000
- Copy Right Act, 1978

National Legislation impacting on the mandate of the Department:

- Cultural institution Act, 1998 (Act No. 119 of 1998)
- Cultural Promotion Act, 1983 (as amended)
- Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities, 1997
- National Archives Act, 1996
- National Arts Council Act, 1997
- National Heritage Council Act, 1999
- National Heritage Resource Act, 1999
- National Film and Video Foundation Act, 1997
- National Sport and Recreation Act, (Act No. 110 of 1998)
- Pan South African Language Board, 1995
- South African Geographical Names Council, 1998
- World Heritage Convention Act, 1999

Provincial Legislation Administered by the department:

- Cultural issues:
- Mmabana Arts, Culture and Sport Foundation, 2000
- North West Arts and Culture Council, 2000
- Sport and Recreation issues:
- The Provincial Sports Council of North West, 1986 (as amended)
- North West Sport and Educational Aid Trust Act, 1986 (as amended)
- All other legislation that is relevant to all the Mandates of the Department.

Planned Policy Initiatives

- NW Community Library and Information Service Act
- NW Provincial Archive and Records Service Act
- The Provincial Sports Council of North West Amendment Act, 1995
- North West Sport and Recreation Draft Bill, 2004.

1.1. Aligning departmental budgets to achieve government's prescribed outcomes

The Department contributes towards the following Presidential outcomes;

- Outcome 1: (Improve the Quality of Basic Education) through the construction of Libraries and the Schools Sport Mass Participation programme with a view to improving quality of basic education.
- Outcome 4: (Decent employment through inclusive economic growth) by employing Community Development Officers (CDOs) on contract and on a permanent basis, and by supporting the local SMME's.

- Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System through the support of the community to sustain their skills and to create opportunities for economic development.
- Outcome 12: (An efficient, effective and development – oriented public service and an empowered and fair, inclusive citizenship) through access to government services, human resource management, financial management and tackling corruption.

2. Review of the 2012/13 financial year

The department's key activities in the financial year included the implementation of the resolutions of the National Sport and Recreation Plan, through the Sport and Recreation Development Grant focusing on employment of permanent staff to support all three programmes; support to Provincial Sport Council, giving priority to School Sport as key to talent identification and development, increasing participation in Community Sport and recreation with emphasis on healthy life-style.

The support of artists through the Mzansi's economy plan also saw the department supporting a number of 383 artists and art administrators

Arts and Culture

The Re-engineering of Arts, Culture, Language and Heritage programme into the business for the enhancement of sports activities.

The following activities were achieved under the Arts and Culture programme:

- Establishment of Structures: Nominations for the Boards and Councils of Legal Entities and Committees attached to the Directorate were re-advertised in 2012 due to lack of suitable and relevantly experienced candidates. The adverts appeared in both national and regional print media. The term of office of the board of the Bokone Bophrima Craft Design Institute expired in August 2012 and the process of advertising resumed in February 2013 for nominations. The Department has established the North West Museums Committee whose main responsibility will be to co-ordinate the interaction and development of museums in the North West. A process for concept development and needs assessment of the Sol Plaatje Museum and Mafikeng Heritage Sites Route has been initiated. The department has also conducted intensive workshops on museology for all North West Museums.
- Financial Support: The Department continues to provide financial and other means of support, as well as monitor the functioning activities of the entities. These include providing support to Budding Writers for purposes of getting their works published and/or performed. Funded, supported and participated in the hosting of the commemorative and significant days such as Human Rights Day, Freedom Day, Mandela Day and other special days like the Skierlik Massacre, International Museums Day, International Mother tongue Day, etc.
- Social contribution: The Department conducted intensive Community Heritage Awareness in all four Local Municipalities of the Dr Kenneth Kaunda District. Kaditshwene has been declared a National Heritage Site and a process of establishing the Site Management Committee has been initiated. The Gateway History Legacy Project, through Tlhakoyapele Cultural and Heritage Institute, has identified a number of significant places, sites and people for inclusion into the National Liberation Heritage Route programme. A process of re-invigorating and re-branding the North West Cultural Calabash has been completed. Intensified implementation of existing sub-programmes at municipal Service Points with particular emphasis on peri-urban and rural areas. Successfully hosted the Sol Plaatje Literary Festival in close cooperation with the Department of Education.

Library and Archive Services

Provided technical and professional support services in libraries and information services through the following;

- Infrastructure Upliftment: Successfully completed the construction of Lebaleng, and Mogwase library projects. The projects of construction of community libraries of Boikhutso, Letsopa, Gannalaagte, Lomanyaneng, Tlokweng, Pudimoe and Utlwanang are progressing.
- Financial Support: The R9.2 million allocated to local municipalities to provide financial support for rendering of community libraries services was transferred. R50 thousand was transferred to the SA

Library for the Blind to support the services rendered by the institution to blind people in the country. An amount of R2.5 million was spent on books and other information materials for community libraries.

- **Public Awareness:** Theme-based programmes to create reading awareness and library promotion continued to be held in community libraries, the events includes the World Book Day, World Play Day, promotion of Setswana books, Literacy campaigns, the National Library Week and Readathon. The Archives and Records Administration continued with appraisal, disposal and preservation of records housed at the Provincial Archives. The Provincial Records Management Policy and File Plan were developed for the DSAC. Events held to promote the use of the archives, such as the Archives week and the Archives Open Day. The Provincial Archives hosted a successful National Oral History Conference in October 2012, Archives week and Archives Open Day. Learners from various schools have been successfully trained on School Oral History Projects and 12 were selected to present their research projects at the National Oral History Conference hosted by the DSAC. Promotional materials were purchased during the year under review.

Sport and Recreation

The department's key activities in the financial year included the implementation of the resolutions of the National Sport and Recreation Plan through the Sport and Recreation Development Grant focusing on employment of permanent staff to support all three programmes.

- **Support to Provincial Sport Council:** Club Development programme is continuing to support the functional clubs and structures with a focus on marginalised communities with leagues played mostly in soccer and netball. Through capacity building programmes key stakeholders in the delivery of programmes were trained through the Academy and federations in sport administration, coaching and technical training and code specific training. The construction of two Multi-purpose sport facilities in Manthe and Ipelegeng in Dr Ruth Mompati is ongoing to address the need for the appropriate centres where communities could best identify and develop talent as well as contribute towards healthy life-styles.
- **Revival of School Sport:** With the partnership of Department of Education, 605 schools were registered to participate in the league with the majority playing in netball, soccer and athletics. Despite the initial challenges between the two departments, the leagues were played in the four districts starting from lower levels as well as in the Provincial tournament to choose and prepare for the School Sport Championships. Support to schools and code structures were offered in terms of the grant frame work for team preparation, travelling, accommodation and playing attire. Twenty schools were identified and registered as focus schools, where identified talent will be developed and the schools will be offered the necessary support to deliver on school sport.
- **Siyadlala and Recreation:** Various activities and events were played throughout the communities of the province with emphasis on healthy life-style, social cohesion, nation building and leadership programmes. This programme caters for the young as well as the older generation in various community-based activities. Golden games were played at all levels including the hosting of the Provincial games in the province in partnership with Department of Social Development, Women, Children and Persons with Disability. Rural games and Women games were played and encouraged in partnership with federations. The Disability games were integrated in all programmes with related codes.

Through the Youth camps, including the Provincial camp, the core values or objectives of social cohesion and nation building were promoted amongst the youth of the province, key stake holders like National youth development Agency, Old Ages institutions, Department of Social Development, Women, Children and Persons with Disability and Provincial recreation structures played key roles. The Outreach programmes were held and graced by the leadership of the department. Sport and recreation promotion programmes like Sport against crime, HIV and Aids and RECREHAB were held. The Local Sport Councils, one in each district, were established and provided with support as requested. The department transferred funds to Provincial Recreation Council (PROREC) which is tasked to promote and implement recreation events throughout all communities.

- **Club Development:** The federations were supported through a transfer made to the Provincial Academy which deals with the development plans and general support to all provincial federations. Capacity programmes and activities for all programmes were coordinated by the Federations through the academy and high performance Unit. Through these programmes, club owners, management or officials were capacitated in sport management, coaching and technical training.

3. Outlook for the 2013/14 financial year

Cultural Affairs

- **Structural Establishment:** The department will complete the process of filling of all vacant and funded posts within the Programme 2. Further strengthen the working relationship with Mmabana Foundation as the Department's Implementing Agent in matters related to the Arts and Culture sector. Strengthen and support various arts and culture structures established at Local, District & Provincial level. Provide financial support, monitor and evaluate institutions linked to the Department, including Mmabana, North West Arts & Culture Council, Bokone Bophirima Craft Design Institute, North West Geographic Names Counsel, and North West Heritage Resources Authority, Provincial Language Committee and Museums and Heritage structures within the province.

To unleash the process of the development of the Kaditsheweni National Heritage Site. Facilitate development of Provincial Policies in the Arts, Culture, Language, and Museums & Heritage. To facilitate the hosting of annual programmes of Zindala Zombili, Calabash, Literary Festival, social cohesion, as well as support other initiatives in the province. Host the Oliver Tambo Musical Tribute. Planning and co-ordination of Heritage Month and Heritage Day. Lobby for 'Big Bang' arts and culture events to be staged in the province.

Provide necessary support to other Departments hosting celebrations of national days, such as Human Rights Day, Freedom Day, Youth Day, Women's Day, Reconciliation Day, and other special days such as the Skierlik Massacre, Mandela Day, Schweizer Reneke Tavern Stampede, International Women's Day, and the 1994 AWB Siege of Mahikeng. Support and monitor the implementation of the National Liberation Route as implemented by Tlhako Ya Pele Cultural & Heritage Institute. Support Community Art Centres and Choral Music in the province. To implement Performing Arts and Film and Video Learnerships. Ensure the infusion of the Mzansi's Golden Economy Principles into all Arts, Culture & Heritage programmes. Strengthen and support arts and culture structures in service points and communities. Sponsor selected community-based arts and culture initiatives that support government's CRDP criteria.

- **Cultural Regeneration:** To host the annual Sol Plaatje Memorial Lecture and Literary Festival. Celebrate International Mother Tongue Day, International Translation Day and Wordfest. To host a revamped and rebranded North West Cultural Calabash Festival.

The department will forge a better working relation with the Department of Economic Development, Environment, Conservation and Tourism on matters relating to the Taung Skull World Heritage Site Museum, Vredefort Dome World Heritage Site Management Committee, Kaditsheweni National Heritage Site and other related Projects. To facilitate proper preservation and conservation of The Kaditsheweni National Heritage Site. Support museum and heritage programmes in the different municipalities.

Library and Archive Services

- **Infrastructure Development:** To start with the construction of Tlhakgameng community library, and the completion of the construction of Gannalaagte, Pudimoe, Tlokweng, Letsopa, Lomanyaneng and Utlwanang community libraries.
- **Resource Support:** Procure library materials and computer equipment, and provide security in libraries, install book detector systems in newly constructed libraries to secure library materials. Embark on stock taking project of all library materials. Continue to provide free public internet access to community members. Establish more toy library services and introduce mobile library services in four districts.
- **Cultural educational support:** Promotion of indigenous language and theme based events to be held in libraries. The Province will host the UNESCO World Book Day celebrations in April (National Event) and literacy events at to be held at community libraries.

Conditional Grant

The Allocated amount of R64.058 million will be spent on the following:

- Salaries for officials appointed at community libraries and Head Office. Conferences, workshops and training programmes for community libraries staff.
- Funding of building projects for 1 community library and completion of 6 capital projects. Implement and complete identified maintenance projects.

- Implement programmes to fight illiteracy in community libraries. Purchase of Library materials, which includes books and periodical subscriptions for community libraries. Implement programmes to promote the use of Setswana books in community libraries.
- Physical security will be provided to identified libraries.
- Roll out public Internet Access (PIA) to additional 15 libraries. Add 48 libraries on SLIMS (Sita Library and Information Management System). Purchasing of computer equipment for additional libraries on PIA and SLIMS, and also do necessary replacements.

Sport and Recreation

In the 2013/14 financial year, the department will continue to promote School Sport programme as a focus of talent identification and development.

With the Launch of the Sport Council and establishment of code structures, the department will be in a position to strengthen partnership and working relationship in pursuit of sustainable programmes. Talent identification and development will be refined and given a purposeful direction. The construction of multi-sport facilities will be finalised to promote multi-code sport and recreation activities at the targeted areas.

- **School Sport:** School Sport will be given priority for talent identification and development. The necessary support will be given to schools as well as focus schools i.e. the 20 identified. The target for registration of schools will be increased or improved to cater for a larger participation. The department together with Education is working on a Joint programme to facilitate school sport throughout the province.
- **Talent identification:** There will be a refined approach to talent identification and development through the Academy and High performance. The necessary programmes for talent identification as well as the officials to undertake the function will take shape to implement as per the performance indicators.
- **Community Sport and Recreation:** There will be focus on increasing participation in recreation events particularly in aligning the outputs of Sport for Social Change with actual implementation. The programme will continue to promote healthy life styles, encourage nation building and social cohesion. Through the Youth Camps young participants of all race and origin will be targeted for Social cohesion and leadership promotion. Partnership with broader community structures will be refined and developed. The Provincial events will continue to be implemented with relevant partners.
- **Capacity building:** Capacity for different programmes will be implemented in a coordinated manner and the appropriate service providers will be employed to provide accredited programmes as per the frame work. The department has targeted the newly appointed cluster coordinators, code structures, educators and club managers to ensure they understand their roles and delivery of their mandates appropriately.
- **Transfers to Sport Councils and Academies:** The ring-fenced money for the District Academies as well as the Provincial Sport Council will be done with the necessary requirements be complied with. Monitoring and necessary reporting will be reflected appropriately in the Memorandum of Agreement that will regulate the transfers.
- **Support to Clubs, Hubs:** The identified clubs will be supported as per frame work, and the leagues will be played where school sport is active to encourage sustainability of events. Integration of all programmes will be done within a particular hub or area to maximize resources.

4. Reprioritisation

The reprioritisation over the MTEF per programme resulted on the re-allocation to an amount of R1 million to programme 1: Management and Administration for the MEC Special Projects that was previously allocated in programme 2 Cultural Affairs. The reduction of R2.8 million on transfer payments under programme 2: Cultural Affairs was redirected, to Administration with an amount of R1 million and R1.8 million was as a result of Budget reduction.

5. Procurement

Planned procurement for the 2013/14 include maintenance of two Libraries, maintenance of two museums, construction of 1 new sport complex in Ngaka Modiri Molema, the maintenance of Itsoseng Stadium, Lehurutshe stadium and Mmabatho Stadium. All procurement is above R500 thousand therefore will be done through competitive bidding. The infrastructure is reflected in the attached B5. Other planned procurement includes procurement of Library materials under conditional grants and procurement of Sports equipments also under conditional grant. All the planned procurement will be indicated in the procurement plan that will be submitted to Treasury on the 31 March 2013.

The Department commits itself to a policy of fair dealing and integrity in the conducting of its SCM activities. In addition to declaration of interests, all SCM practitioners are required to sign a Code of Conduct which prescribes certain minimum standards on the way officials conduct themselves. The Department has also implemented a Bid Committee system that is operative on all competitive bids. The system comprises of the Bid Specifications, the Bid Evaluation, and the Bid Adjudication Committees.

6. Receipts and financing

6.1 Summary of receipts

Table 4.1 below, shows the sources of funding for Vote 04 over the MTEF period, the table depicts the actual outcomes for the past three years, the current year as well as the next three years i.e. 2009/10 to 2015/16.

Table 4.1 :Summary of receipts: Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Equitable shares	288 409	286 863	350 177	343 833	375 238	375 238	358 413	385 709	403 458
Conditional grants	72 802	47 998	57 121	102 373	122 134	122 134	106 524	142 559	179 838
Community Library Services Grant	41 411	47 998	57 121	64 973	84 734	84 734	64 058	98 883	133 978
Social Sector Expanded Public Works Programme Incentive Grant for P				903	903	903	870		
Mass Participation and Sport Development Grant	31 391			36 497	36 497	36 497	41 596	43 676	45 860
Departmental receipts	888	1 263	887	900	900	900	945	992	1 042
Total receipts	362 099	336 124	408 185	447 106	498 272	498 272	465 882	529 260	584 338

The departmental source of funding consist of Equitable Share, Conditional grants and own revenue. The Conditional grants consist of Community Library Service Grant, Mass Participation and Sport Development grant and the EPWP Incentive Grant for Provinces: Sport.

6.2 Departmental receipt collection

Table 4.2 below provides details of the revenue collection by this department from 2009/10 to 2015/16.

Table 4.2 :Departmental receipts: Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Tax receipts									
casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services and other capital assets	888	526	865	868	868	868	910	950	996
Transfer received									
Fines, penalties and forfeits		47	22	32	32	32	35	42	46
Interest, dividends and rent on land									
Sales of capital assets									
Transactions in financial assets and liabilities		690							
Total departmental own receipts	888	1 263	887	900	900	900	945	992	1 042

The Department of Sport Arts and Culture generate their own revenue mainly from sale of tender documents, commissions earned and letting out of facilities such as recreation centres and stadiums. The projections over the MTEF are based on a yearly review of price increases from letting of the facilities and are also based on the projected year end collections from the 2011/12 and 2012/13. The facilities are mainly utilised as booking venues for weddings, parties, conferences etc.

7. Payment summary

This section summarises the key assumptions, payments and budget estimates for the vote in terms of programmes and economic classifications for the Vote.

7.1 Key Assumptions

The budget allocations for the 2013/14 MTEF are based on the approved Annual Performance Plan in line with the service delivery requirements of the department. Some of the key assumptions are as follows:

- Inflation will be 5.3 per cent in 2013/14, and 5.1 per cent and 4.9 per cent respectively over the outer years of the MTEF.
- Provision for improvement in conditions of services is 6.3 per cent in 2013/14, 6.1 per cent in 2014/15 and 4.9 per cent in 2015/16.
- A 2.0 per cent pay progression and a provision of 1.5 per cent performance bonus are included in the baseline allocation.

7.2 Programme summary

Table 4.3 contains information by programme for the department over the seven-year period from 2009/10 to 2015/16.

Table 4.3 :Summary of payments and estimates: Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Management and Administration	56 856	52 139	67 757	77 563	76 953	76 953	83 436	87 530	90 774
Cultural Affairs	86 246	88 768	102 434	110 450	106 230	106 230	113 777	127 893	133 785
Library and archive services	90 250	81 122	99 731	122 261	165 844	165 844	124 000	163 298	199 026
Sport and recreation	128 747	114 095	138 263	136 832	149 245	149 245	144 669	150 539	160 753
Total payments and estimates	362 099	336 124	408 185	447 106	498 272	498 272	465 882	529 260	584 338

7.3 Summary of economic classification

Table 4.4 :Summary of provincial payments and estimates by economic classification: Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Current payment	242 672	244 858	295 495	325 768	359 337	359 337	345 863	398 550	448 904
Compensation of employees	115 324	122 587	141 800	165 255	160 085	160 085	183 765	189 658	199 914
Goods and services	127 348	122 218	153 624	160 403	199 142	199 142	161 988	208 782	248 874
Interest and rent on land		53	71	110	110	110	110	110	116
Transfer and subsidies to:	103 849	80 430	88 355	85 918	75 444	75 444	82 214	87 318	91 073
Provinces and municipalities	13 500	12 155	13 990	9 200	9 200	9 200	9 200	9 200	9 660
Departmental agencies and accounts	56 228	47 033	57 157	56 718	51 618	51 618	56 678	60 518	63 391
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	34 121	21 107	16 209	18 550	13 176	13 176	14 886	16 150	16 525
Households		135	999	1 450	1 450	1 450	1 450	1 450	1 498
Payments for capital assets	15 578	10 836	24 325	35 420	63 491	63 491	37 805	43 392	44 361
Buildings and other fixed structure	5 401	4 008	14 680	27 482	53 801	53 801	29 028	35 790	37 605
Machinery and equipment	10 177	6 827	7 395	7 938	6 725	6 725	8 777	7 602	6 756
Heritage assets									
specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			2 250		2 965	2 965			
Payments for financial assets			10						
Total economic classification	362 099	336 124	408 185	447 106	498 272	498 272	465 882	529 260	584 338

The above tables 4.3 and 4.4 provide a summary of payments and budget estimates over a period of seven years by programme and economic classification respectively. There has been a steady increase over the years, except for 2014/15 where an estimate of 9 per cent increase in registered due to the increased allocation on the Archives and records management system item in programme 3. The decrease is registered again in the 2015/16 and bringing back the steady pattern. The Department under spent the allocation in the years 2009/10, 2010/11 and 2011/12 respectively. The attributing factors of the under spending was mainly on personnel expenditure across the programs. The non filling of vacant position aggravated the situation.

The late receipts of rollover funds for the construction of infrastructure, maintenance of infrastructure also attributed to the low spending. The transfers to Municipalities that did not comply with the DORA requirements were withheld thereby resulting in the under spending on the transfers and subsidies allocations.

In 2012/13 the Department received a rollover amount of R19 million from Library conditional grant and an additional R4 million from equitable share for the construction of the five incomplete Library infrastructure that were brought forward from the 2011/12 financial year thereby resulting in the under spending in this area.

An amount of R9.4 million was received also as a rollover from the equitable share for the construction of the two Sports Complexes that were also brought forward from the 2011/12 financial year thereby creating under spending of the budget.

The R20 million received as additional funding for the procurement of electronic records management system also put pressure on the spending of the budget as it was received at the end of the third quarter.

The growth from 2012/13 onwards is attributed to the additional funding received for the electronic records management system as well as the general inflation increases. The department shows steady increase over the MTEF.

Compensation of employees

The compensation of employees shows a fluctuating trend over the seven years. The reason for the fluctuation in the 2009/10 up to 2011/12 was due to the improper costing of the existing structure as a result the growth of personnel was above 10 percent. From the 2012/13 over the MTEF, the percentage growth of compensation is steadily around 5 percent due to the proper costing of the existing structure and taking into account the ICS, inflation as well as pay progression.

Transfers and subsidies

The transfers and subsidies also indicate a fluctuation from 2009/10 due to the funds allocated to the World cup and a reduction from 2010/11. A steady trend from the 2012/13 over the MTEF is due to the funds allocated for Departmental Agencies, Mmabana and PACC as well as the Non Profit organizations.

Goods and services

Goods and services indicate a steady trend from 2009/10 to 2011/12 and an increase in 2012/13 due to the adjusted amounts from transfers and subsidies during the adjustment budget. Funds for MEC projects as well as Cultural Calabash were adjusted from transfers and subsidies to cater for shortfall in goods and services. Also savings from personnel contributed to the increase. The other increase under goods and services was the R20 million received during the adjustment budget to cater for the Archives and Records Management project. From 2013/14 and over the MTEF the growth rate remains steady.

Building and infrastructure

Building and infrastructure budget increased over the years due to planned infrastructure that began in the 2011/12 financial year that included the five libraries and the two sports complexes. The increase of the budget was also attributed to the funding under conditional grant and equitable share budget.

Capital assets

Payment of capital assets indicates an increase over the period due to the allocation of purchase of office furniture, library furniture under conditional grant. The funding was allocated for the libraries under construction as well as the toy libraries also under conditional grants. The R2.250 million in the 2011/12 financial year was money spent for software equipment and the R2.965 million for 2012/13 was allocated for library security system installed in different libraries.

7.4 Infrastructure Payments

The Department is currently facing challenges of capacity in terms of infrastructure delivery as a result the infrastructure is being managed by an appointed project manager. The current infrastructure projects in the department started from the 2011/12 financial year and overlapped into the 2012/13 financial year. The infrastructure projects that are currently under construction are the 5 libraries in Lomanyaneng, Ganaalagte, Pudumoe, Letsopa and Tlokweng. Also there are two sports complexes that also kick started in 2011/12 financial year and overlapped into 2012/13 financial year namely, Manthe and Ipelengeng Sport complexes. All these projects are currently under construction and are anticipated to be completed in the 2013/14 financial year. Rollovers amounting to R19 million and R4 million were received in the 2012/13 financial year for libraries construction and R9 million as rollover for sports complexes. The planned infrastructure for 2013/14 includes the completion of the current projects, the renovation of Itsoseng Stadium, and the construction of 1 Sport Complex in Ngaka Modiri Molema District. Other planned infrastructure includes the maintenance and renovation of 11 libraries that were also planned for the 2012/13 financial year but due to time constraints and the finalisation of procurement process the process will only start in the 2013/14 financial year.

7.4.1 Departmental Infrastructure payment

The Department plans for infrastructure on an annual basis. During the 2011/12 and 2012/13 the department planned to construct five libraries and two sports complexes. The projects started late in 2011/12 and are still work in progress and will carry over to the 2013/14 financial year. For the 2013/14 the Department has planned one library construction.

Refer to Annexure (Table B5).

7.4.2 Maintenance

Refer to annexure (Table B5)

7.5 Departmental Public-Private Partnership (PPP) projects - Nil

7.6 Transfers

7.6.1 Transfers to Public Entities

The table 4.5 below provide information of the transfers to public entities made between 2009/10 up to 2011/12. The transfers differ from financial year to financial year depending on the decision of the department in a particular financial year. Stringent measures have been put in place to ensure compliance with DORA as well as accountability by the entities to submit audited financial reports. The two entities Mmabana Foundation and PACC are funded by the Department on an annual basis. Funding for PACC has remained the same over the MTEF whereas Mmabana Foundation funding has increase due to inflation and ICS.

Table 4.5 :Summary of departmental transfers to public entities : Sport, Arts and Culture

				Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
				2012/13			2013/14	2014/15	2015/16
Mmabana Foundation	41 668	46 813	48 857	50 448	50 448	50 448	54 569	58 158	60 841
PACC	2 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000
Total transfers to public entities	43 668	49 813	51 857	53 448	53 448	53 448	57 569	61 158	63 841

7.6.2 Transfers to local government

The below table depicts the transfers to Local government from the Department. The department transfers funds to local government for administrative purposes for the Librarians. The transfers were reduced during 2009/10 and 2010/11 and increased during the outer years. The transfers remain steady throughout the MTEF and are only transferred on condition the Local Government is in compliant with the DORA requirements.

Refer to annexure (Table B8)

8 Receipts and retentions

Not applicable to this department

9 Programme description

Programme 1: Management and Administration

Table 4.6 : Summary of payment and estimates: Management and Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Office of the MEC	5 234	5 488	6 339	8 314	8 314	8 314	9 886	9 201	9 661
Corporate Management	48 248	41 638	61 418	69 249	68 639	68 639	73 550	78 329	81 113
Reginal District Management	3 374	5 013							
Total programme payments and estimates	56 856	52 139	67 757	77 563	76 953	76 953	83 436	87 530	90 774

Table 4.7 :Summary of provincial payments and estimates by economic classification: Management and Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Current payment	54 010	51 174	66 603	76 464	75 854	75 854	82 317	86 411	89 599
Compensation of employees	28 747	35 606	41 534	52 523	45 353	45 353	57 284	61 094	64 150
Goods and services	25 263	15 561	25 053	23 911	30 471	30 471	25 003	25 287	25 418
Interest and rent on land		7	16	30	30	30	30	30	32
Transfer and subsidies to:	1 106	355	565	520	520	520	540	540	567
Provinces and municipalities									
Departmental agencies and accounts	106	220	130	170	170	170	190	190	200
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	1 000								
Households		135	435	350	350	350	350	350	368
Payments for capital assets	1 740	610	579	579	579	579	579	579	608
Buildings and other fixed structure		41		10	10	10			
Machinery and equipment	1 740	568	579	569	569	569	579	579	608
Heritage assets									
specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets			10						
Total programme economic classification	56 856	52 139	67 757	77 563	76 953	76 953	83 436	87 530	90 774

Description and objectives

This programme captures the strategic management and support services at all levels of the Department, i.e. provincial, regional, district and facility/institutional level.

Measurable objectives:

- To plan, implement, coordinate, monitor and evaluate policies necessary for the achievement of the departments' objectives and service delivery obligations.
- To render the management and the development of the Department's Human and Financial resources effectively and successfully.
- To facilitate the establishment of integrated programmes at the district level, in line with the municipal boundaries.
- To coordinate, at service office level, the departmental programmes.
- To implement and monitor the Department's decentralized management and administration activities.

Personnel numbers and costs

Table 4.8 :Personnel numbers and costs: Management and Administration

	As at 31 march 2010	As at 31 march 2011	As at 31 march 2012	As at 31 march 2013	As at 31 march 2014	As at 31 march 2015	As at 31 march 2016
Management	7	6	10	10	10	10	10
Middle management	29	36	44	51	51	51	51
Other staff	86	101	118	127	127	127	127
Professional staff							
Contract staff							
Total Programme Personnel Numbers	122	143	172	188	188	188	188
Total personnel cost(R thousand)	28 747	35 606	41 534	45 353	57 284	61 094	64 150
Unit cost(R thousand)	236	249	241	241	305	325	341

Table 4.9 :Personnel cost: Management and Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Management	6 421	6 636	9 066	11 478	11 478	11 478	12 626	13 257	13 257
Middle management	7 083	10 231	14 946	21 060	21 060	21 060	22 716	24 402	27 402
Other staff	15 243	18 739	17 522	19 985	12 815	12 815	21 942	23 435	23 491
Professional staff									
Contract staff									
Total programme personnel cost	28 747	35 606	41 534	52 523	45 353	45 353	57 284	61 094	64 150

The steady increase against the Programme 1, Management and Administration is mainly attributed to the increased budget on Compensation of employees and cost related expenditure such as S&T and administrative cost. It also relates to the increase in the inflation rate which affects the Goods and Services. The substantial increase in the Sport sub-programme from 2009/10 onward can be attributed to the inclusion of the previous structure's facilities sub-programme, in line with the revised uniform budget and programme structure of the Sports, Arts and Culture sector. The low spending in 2010/11 expenditure is attributed to non filling of position on time.

Programme 2: Cultural Affairs

Table 4.10 :Summary of payment and estimates: Cultural Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Management	20 140	67 092	21 827	21 122	17 948	17 948	15 681	22 598	23 339
Arts and Culture	57 480	12 735	68 230	73 736	73 500	73 500	80 251	84 165	88 370
Museum and Heritage Resource Services	4 359	5 044	6 919	9 212	9 212	9 212	11 178	14 306	14 916
Language Services	4 267	3 897	5 458	6 380	5 570	5 570	6 667	6 824	7 160
Total programme payments and estimates	86 246	88 768	102 434	110 450	106 230	106 230	113 777	127 893	133 785

Table 4.11 :Summary of provincial payments and estimates by economic classification: Cultural Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Current payment	30 342	31 886	36 192	41 772	48 402	48 402	49 559	57 835	60 818
Compensation of employees	15 123	15 442	15 109	21 268	20 268	20 268	23 369	25 549	26 826
Goods and services	15 219	16 441	21 083	20 474	28 104	28 104	26 160	32 256	33 959
Interest and rent on land		3		30	30	30	30	30	32
Transfer and subsidies to:	55 772	56 723	65 837	67 748	57 274	57 274	63 288	69 128	71 991
Provinces and municipalities									
Departmental agencies and accounts	54 122	46 813	57 027	56 548	51 448	51 448	56 488	60 328	63 191
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	1 650	9 910	8 709	11 000	5 626	5 626	6 600	8 600	8 600
Households			101	200	200	200	200	200	200
Payments for capital assets	132	159	405	930	554	554	930	930	976
Buildings and other fixed structure									
Machinery and equipment	132	159	405	930	554	554	930	930	976
Heritage assets									
specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total programme economic classification	86 246	88 768	102 434	110 450	106 230	106 230	113 777	127 893	133 785

Description and objectives

This programme aims to develop and promote Arts, Culture, Language, Museum and Heritage Resources in the province for the purposes of Economic Development, Job creation and Social Cohesion.

Measurable objectives:

- Transformation of the creative sector with a view to develop industries.
- Promotion, co-ordination and development of the creative sector.
- Promotion of respect for cultural diversity and the advancement of artistic disciplines within the creative sector.
- Infrastructure development of the art sector.
- Build, upgrade and maintain museums and heritage infrastructure.
- Develop sustainable museums and heritage resources management programs in the province.
- Research programs in the heritage and museums.
- Deliver diversified programs to develop previously marginalised languages.
- Ensure the delivery of improved language programmes.

This programme consists of the following sub-programmes;

Sub-programme: Management:

Provide strategic managerial support to the directorate.

Sub-programmes: Arts and Culture:

To promote and develop Mmabana Sport, Arts and Culture Foundation (MACSF), Provincial Arts and Culture Council (PACC), Community Art Centres (CAC's) and other similar structures. To develop our Craft Initiatives, Performing Arts programmes and ensure monitoring of all transfer payments.

Sub-programme: Museums and Heritage Resources:

Provide for heritage resource management in the Province in terms of the Nation Heritage Resources Act. To promote and develop Provincial Geographic Names Committee (PGNC), Provincial Heritage Resources Agency (PHRA) and work closely with Local Municipalities and ensure monitoring of all transfer payments.

Sub-programme: Language Services:

To ensure that all previous marginalised languages are promoted and developed in line with national and African Union resolutions and the national policies.

Personnel numbers and costs**Table 4.12 :Personnel numbers and costs: Cultural Affairs**

	As at 31 march 2010	As at 31 march 2011	As at 31 march 2012	As at 31 march 2013	As at 31 march 2014	As at 31 march 2015	As at 31 march 2016
Management	2	2	2	2	2	2	2
Middle management	11	11	11	19	19	19	19
Other staff	47	41	43	52	52	52	52
Professional staff							
Contract staff	21						
Total Programme Personnel Numbers	81	54	56	73	73	73	73
Total personnel cost(R thousand)	15 123	15 442	15 109	20 268	23 369	25 549	26 826
Unit cost(R thousand)	187	286	270	278	320	350	367

Table 4.13 :Personnel cost: Cultural Affairs

	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
R thousand	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Management	1 443	1 678	1 891	2 524	2 524	2 524	2 797	3 160	3 160
Middle management	5 619	6 043	6 074	7 577	6 577	6 577	8 689	9 200	9 477
Other staff	7 626	7 721	7 144	11 167	11 167	11 167	11 883	13 189	14 189
Professional staff									
Contract staff	435								
Total programme personnel cost	15 123	15 442	15 109	21 268	20 268	20 268	23 369	25 549	26 826

There has been a steady increase in the budget allocation of Programme 2 over the MTEF period, which attributes to normal increase in Compensation of employees and its related costs. The increase against the Management sub-programme and decrease in Arts and culture from 2010/11 relates to non-alignment of sub-programmes which was rectified on 2011/12 budget. The non alignment was due to the fact that the allocation for Mmabana was allocated under Management instead of Arts and Culture. The increase in the 2012/13 Adjusted Appropriation relates to the department shifting of funds between economic classifications in respect of goods and Services and Transfers and subsidies.

The amounts shifted were R2 million shifted to programme 1 goods and services. The other shift was an amount of R3.5 million shifted from transfers to goods and services allocated for Cultural Calabash. This was to cater for events that under Arts and Culture.

Service delivery measures

Programme 2	Performance Indicators	Estimated Performance	MEDIUM TERM TARGETS			
Cultural Affairs		2012/13	2013/14	2014/15	2015/16	
	Number of structures and institutions supported	5	25	25	25	
	Number of artists and art administrators trained	0	250	250	260	
	Number of musical groups supported	67	80	80	85	
	Number of festivals hosted and supported	0	6	32	32	
	Number of projects being developed into enterprises through the CDI	60	60	1 report	1 report	
	Submission of Monitoring & Evaluation reports	0	4	4	4	

Programme 3: Library and Archives

Table 4.14 : Summary of payment and estimates: Library and archive services

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Management	18 015	4 788	6 531	11 875	16 159	16 159	11 396	12 254	12 917
Library Conditional Grant	41 411	47 998	57 121	64 973	84 734	84 734	64 058	98 883	133 978
Library Services	12 117	13 522	13 950	10 163	9 921	9 921	11 570	13 139	13 746
District Community Libraries	15 553	12 136	15 555	16 406	16 246	16 246	17 799	18 749	17 768
Record Service	1 981	1 258	2 200	2 695	2 635	2 635	3 114	3 648	3 410
Archives	1 173	1 420	4 374	16 149	36 149	36 149	16 063	16 625	17 207
Total programme payments and estimates	90 250	81 122	99 731	122 261	165 844	165 844	124 000	163 298	199 026

Table 4.15 :Summary of provincial payments and estimates by economic classification: Library and archive services

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Current payment	57 004	62 573	71 584	91 109	115 348	115 348	90 605	125 168	160 491
Compensation of employees	27 339	30 078	38 657	42 995	42 995	42 995	49 238	49 563	51 980
Goods and services	29 665	32 482	32 900	48 114	72 353	72 353	41 367	75 605	108 511
Interest and rent on land		13	27						
Transfer and subsidies to:	22 340	10 170	14 114	9 550	9 550	9 550	9 550	9 550	10 010
Provinces and municipalities	13 500	10 170	13 990	9 200	9 200	9 200	9 200	9 200	9 660
Departmental agencies and accounts									
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	8 840			50	50	50	50	50	50
Households			124	300	300	300	300	300	300
Payments for capital assets	10 906	8 379	14 033	21 602	40 946	40 946	23 845	28 580	28 525
Buildings and other fixed structure	5 401	3 327	9 200	16 500	33 381	33 381	17 442	23 578	24 795
Machinery and equipment	5 505	5 052	4 833	5 102	4 600	4 600	6 403	5 002	3 730
Heritage assets									
specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets					2 965	2 965			
Payments for financial assets									
Total programme economic classification	90 250	81 122	99 731	122 261	165 844	165 844	124 000	163 298	199 026

Description and objectives

This programme renders library and information services to the community of North West in partnership with local municipalities, and the provision of archive and records service in the province. This programme consists of the following sub-programmes;

Sub-Programme: Management:

Provide strategic managerial direction to library and archive services.

Sub-Programme: Library Services:

Provides library and information services in line with relevant legislation.

Sub-Programme: Archives:

Provides archives and records service in terms of the National Archives Act and other relevant legislation.

Personnel numbers and costs

Table 4.16 :Personnel numbers and costs: Library and archive services

	As at 31 march 2010	As at 31 march 2011	As at 31 march 2012	As at 31 march 2013	As at 31 march 2014	As at 31 march 2015	As at 31 march 2016
Management	1	1	1	1	1	1	1
Middle management	14	12	14	14	14	14	14
Other staff	95	65	81	81	81	81	81
Professional staff							
Contract staff	16	107	133	134	134	134	134
Total Programme Personnel Numbers	126	185	229	230	230	230	230
Total personnel cost(R thousand)	27 339	30 078	38 657	42 995	49 238	49 563	51 980
Unit cost(R thousand)	217	163	169	187	214	215	226

Table 4.17 :Personnel cost: Library and archive services

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
R thousand	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Management	820	1 181	650	856	856	856	905	1 075	1 260
Middle management	6 288	8 054	4 500	4 951	4 951	4 951	9 576	8 241	7 175
Other staff	19 736	8 180	13 820	13 918	13 918	13 918	15 485	16 975	20 272
Professional staff				- 1	- 1	- 1			
Contract staff	495	12 663	19 687	23 271	23 271	23 271	23 272	23 272	23 272
Total programme personnel cost	27 339	30 078	38 657	42 995	42 995	42 995	49 238	49 563	51 980

There has been an increase in the budget allocation of Programme 3 from 2011/12 to 2012/13 on conditional grant, specifically for maintenance and building of Libraries which is the core function of the programme. The R20 million received as additional funding for the procurement of electronic records management system also put pressure on the spending of the budget as it was received at the end of the third quarter. The growth on 2012/13 and 2014/15 is attributed to the additional funding received for the electronic records management system of R20 million and R40 million as well as the general inflation increases. The department shows steady increase over the MTEF. The recurring of rollovers from one year to the other for finishing of Library projects also contributes to increase of budget for the following year after adjustment has been approved.

Service Delivery measures

Programme 3	Performance Indicators	Estimated Performance	MEDIUM TERM TARGETS		
Library and Archive Services		2012/13	2013/14	2014/15	2015/16
	Community libraries built	0	4	2	2
	Libraries provided with security systems and services	0	25	25	29
	Community libraries installed with ICT infrastructure and systems	10	15	15	7
	Library materials provided to community libraries	81 800	80 000	80 000	100 000
	Library related promotional events and projects	1038	1072	1072	1106
	Number of libraries and sustainable programmes supported	0	111	115	120

Programme 4: Sport and Recreation

Table 4.18 : Summary of payment and estimates: Sport and recreation

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Management	15 867	22 286	34 045	36 316	44 754	44 754	37 374	39 056	42 775
Sports	48 450	51 190	59 970	57 305	61 280	61 280	59 728	60 694	64 649
Recreation	4 689	5 575	6 306	6 714	6 714	6 714	5 971	7 113	7 469
School Sport	8 022	3 734	5 780	20 983	20 983	20 983	22 878	24 022	25 224
Legacy	14 125	10 037	13 656	7 757	7 757	7 757	9 359	9 827	10 318
Siyadlala	9 244	9 886	18 506	7 757	7 757	7 757	9 359	9 827	10 318
Fifa World Cup 2010	28 350	11 387							
Total programme payments and estimates	128 747	114 095	138 263	136 832	149 245	149 245	144 669	150 539	160 753

Table 4.19 : Summary of provincial payments and estimates by economic classification: Sport and recreation

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Current payment	101 316	99 225	121 116	116 423	119 733	119 733	123 382	129 136	137 996
Compensation of employees	44 115	41 461	46 500	48 469	51 469	51 469	53 874	53 452	56 958
Goods and services	57 201	57 734	74 588	67 904	68 214	68 214	69 458	75 634	80 986
Interest and rent on land		30	28	50	50	50	50	50	53
Transfer and subsidies to:	24 631	13 182	7 839	8 100	8 100	8 100	8 836	8 100	8 505
Provinces and municipalities		1 985							
Departmental agencies and accounts	2 000								
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	22 631	11 197	7 500	7 500	7 500	7 500	8 236	7 500	7 875
Households			339	600	600	600	600	600	630
Payments for capital assets	2 800	1 688	9 308	12 309	21 412	21 412	12 451	13 303	14 251
Buildings and other fixed structure		640	5 480	10 972	20 410	20 410	11 586	12 212	12 810
Machinery and equipment	2 800	1 048	1 578	1 337	1 002	1 002	865	1 091	1 441
Heritage assets									
specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			2 250						
Payments for financial assets									
Total programme economic classification	128 747	114 095	138 263	136 832	149 245	149 245	144 669	150 539	160 753

Description and objectives

This programme strives for promotion of Sport and Recreation to contribute towards the development of the North West Province communities through the provision of equitable, accessible and affordable facilities, programmes and services. To promote a healthy lifestyle and by ensuring Mass Participation, Identification and Development of Talent through Sport and Recreation. This programme consists of the following sub-programmes;

Sub-Programme: Sport and Recreation:

Sport and Recreation is critical to the overall development of communities. National Department has identified School Sport as the priority to accelerate development, talent identification at lower levels. The schools serve as the feeder areas for this priority. The allocation for school sport is higher than all programmes in order to deliver on the mandates. Other related mandates like nation building, social cohesion, poverty alleviation and transformation are incorporated in all other programmes of the Department of Sport and Recreation in communities.

The Chief Directorate: Sport and Recreation provides assistance to provincial Sport structures of both Sport and Recreation. The Chief Directorate allocates money to Academy of Sport for the development of the federations as well as funding for athletes who qualify or proceed to National competitions. The Chief Directorate has partnered with North West Sports Academy and Provincial Recreation Council (PROREC) to implement such programmes. PROREC is responsible for the implementation of recreation activities at all level in all communities.

School Sport programme:

Ensures that all learners have access to sport activities and benefits. The programme promotes Mass Participation within identified disadvantaged schools, giving an opportunity to expose learners to different sporting codes. In addition, the educators are given the opportunity to be trained in various educational and training programmes so that they are well equipped to run and manage this programme.

Mass Participation Programme:

Aims also to provide a platform for communities to participate in various community-based sport and recreation activities both for the elderly and the youth, in general. The Chief Directorate also provides capacity building for the clubs and team officials in partnership with federations or local structures. The budget also allows the department to appoint personnel to assist with implementation of programmes at service points and clusters. In terms of the new approach, the formation of clubs and implementation of leagues should take place at clusters and rural areas where school sport takes place. The idea and rationale is for sustainability of Departmental programmes.

Personnel numbers and costs

Table 4.20 :Personnel numbers and costs: Sport and recreation

	As at 31 march 2010	As at 31 march 2011	As at 31 march 2012	As at 31 march 2013	As at 31 march 2014	As at 31 march 2015	As at 31 march 2016
Management	6	7	7	7	7	7	7
Middle management	36	35	36	36	36	36	36
Other staff	163	154	182	171	171	171	171
Professional staff							
Contract staff	437	359	270	60	60	60	60
Total Programme Personnel Numbers	642	555	495	274	274	274	274
Total personnel cost(R thousand)	44 115	41 461	46 500	51 469	53 874	53 452	56 958
Unit cost(R thousand)	69	75	94	188	197	195	208

Table 4.21 :Personnel cost: Sport and recreation

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
R thousand	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Management	3 263	2 998	3 804	8 542	8 542	8 542	9 066	9 729	9 729
Middle management	11 654	12 494	15 167	18 466	22 466	22 466	22 456	20 514	20 908
Other staff	18 677	19 970	21 030	18 560	17 560	17 560	19 289	19 974	22 924
Professional staff									
Contract staff	10 521	5 999	6 499	2 901	2 901	2 901	3 063	3 235	3 397
Total programme personnel cost	44 115	41 461	46 500	48 469	51 469	51 469	53 874	53 452	56 958

For previous audited year 2009/10 and 2010/11 the budget for programme 4 was mainly increased because of two major events that is AFCON and 2010 World Cup. In 2010/11 there was a drastically decrease in three conditional grant sub programmes. The recurring of rollovers from one year to the other for finishing of Sport complex projects also contributes to increase of budget for the following year after adjustment has been approved.

Service Delivery measures

Programme 4	Performance Indicators	Estimated Performance	MEDIUM TERM TARGETS		
Sport & Recreation		2012/13	2013/14	2012/13	2013/14
	No. of reports on the implementation of National Sport and Recreation Plan	0	1	4	4
	No. of reports on the implementation of Risk Management issues within the directorate	0	1	4	4
	No. reports on sport & recreation programmes	0	4	4	4
	Submission of Monitoring and Evaluation reports	0	4	4	4

Other Programme information

Personnel numbers and costs

Table 4.22 :Personnel numbers and costs: Sport, Arts and Culture

	As at 31 march 2010	As at 31 march 2011	As at 31 march 2012	As at 31 march 2013	As at 31 march 2014	As at 31 march 2015	As at 31 march 2016
Management	16	16	20	20	20	20	20
Middle management	90	94	105	120	120	120	120
Other staff	391	361	424	431	431	431	431
Professional staff							
Contract staff	474	466	403	194	194	194	194
Total departmental personnel numbers	971	937	952	765	765	765	765
Total personnel cost(R thousand)	115 324	122 587	141 800	160 085	183 765	189 658	199 914
Unit cost(R thousand)	119	131	149	209	240	248	261

Table 4.23 :Personnel cost: Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Management	11 947	12 493	15 411	23 400	23 400	23 400	25 394	27 221	27 406
Middle management	30 644	36 822	40 687	52 054	55 054	55 054	63 437	62 357	64 962
Other staff	61 282	54 610	59 516	63 630	55 460	55 460	68 599	73 573	80 877
Professional staff				- 1	- 1	- 1			
Contract staff	11 451	18 662	26 186	26 172	26 172	26 172	26 335	26 507	26 669
Total departmental personnel cost	115 324	122 587	141 800	165 255	160 085	160 085	183 765	189 658	199 914

Table 4.23 depicts the personnel numbers as well as cost over the seven year period. The numbers remain steady across the 2013 to 2016 due to the reason that the department has not filled vacant positions across the programmes.

Table 4.24 :Summary of departmental Personnel numbers and costs : Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Total for department									
Personnel numbers (head count)	971	937	952	765	765	765	765	765	765
Personnel costs (R thousand)	115 324	122 587	141 800	165 255	160 085	160 085	183 765	189 658	199 914
Human resource component									
personnel numbers (head count)									
personnel cost (R thousand)									
Head cont as % of total for province									
Personnel cost as% of total for province									
Finance component									
personnel numbers (head count)									
personnel cost (R thousand)									
Head cont as % of total for province									
Personnel cost as % of total for province									
Full time workers									
Personnel numbers (head count)	497	471	549	571	571	571	571	571	571
Personnel cost (R thousand)	103 873	103 925	115 614	139 083	133 913	133 913	157 430	163 151	173 245
head count as % of total for province	51%	50%	58%	75%	75%	75%	75%	75%	75%
Personnel cost as % of total province	90%	85%	82%	84%	84%	84%	86%	86%	87%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousand)									
head count as % of total for province									
Personnel cost as % of total province									
Contract workers									
Personnel numbers (head count)	474	466	403	194	194	194	194	194	194
Personnel cost (R thousand)	11 451	18 662	26 186	26 172	26 172	26 172	26 335	26 507	26 669
head count as % of total of the Department	49%	50%	42%	25%	25%	25%	25%	25%	25%
Personnel cost as % of total province	10%	15%	18%	16%	16%	16%	14%	14%	13%

Training

Table 4.25 : Payments on training : Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Programme 1: Management and Administration	2 744	4 619	8 136	4 091	4 331	4 331	4 491	4 691	4 296
<i>of which</i>									
sustainable and travel	248	180	150	150	150	150	150	150	158
Payment on tuition	2 496	4 439	7 986	3 941	4 181	4 181	4 341	4 541	4 138
Programme 2: Cultural Affairs	673	1 752	282	670	670	670	670	670	704
<i>of which</i>									
Subsistence and Travel	73	130	130	130	130	130	130	130	137
Payment on tuition	600	1 622	152	540	540	540	540	540	567
Programme 3: Library and archive services	702	2 226	486	972	972	972	1 102	992	1 475
<i>of which</i>									
Subsistence and Travel	128	285	240	240	240	240	250	250	262
Payment on tuition	574	1 941	246	732	732	732	852	742	1 213
Programme 4: Sport and recreation	3 186	9 315	9 065	5 508	5 508	5 508	7 724	6 016	6 317
<i>of which</i>									
sustainable and travel	48	503	540	540	540	540	540	540	567
Payment on tuition	3 138	8 812	8 525	4 968	4 968	4 968	7 184	5 476	5 750
Total payment on training	4 119	8 597	8 904	5 733	5 973	5 973	6 263	6 353	6 475

Table 4.26 : Information on training : Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Number of staff									
Number of personnel trained	242	245	245	205	205	205	345	345	345
<i>of which</i>									
Male	94	99	99	90	90	90	185	185	185
Female	148	146	146	115	115	115	160	160	160
Number of Training opportunities	25	85	40	45	45	45	60		
<i>of which</i>									
Tertiary	25	85	40	45	45	45	60	70	80
Workshops									
seminars									
other									
Number of busarries offered									
Number of interns appointed							25	10	15
Number of learnership appointed	20	59	50	20	20	20	20	20	21
Number of days spent on training									

The above table reflect the training expenditure over the seven year period. The number of Learnerships has increased over the MTEF due to the funding received from PSETA. Learnerships on the Library practice will assist the department to deal with scarcity of skills in the sector. Funding will be provided by PSETA to the amount of R3.090 million. Funds have been sourced from the NSF by PSETA and grant rules with predetermined timeframes have to be adhered to. The PSETA board has already approved allocation of the programme to the North West Department of Sport, Arts and Culture. The rationale behind the number of 103 learners is based on the number of community Libraries within the Province.

Reconciliation of structural changes

None

Annexure to the Estimates of Provincial Revenue and Expenditure

Table B.1: Specification of receipts : Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Tax receipts									
Casino taxes									
Horseracing									
Liquor licenses									
Motor vehicle licenses									
Sale of goods & services other than capital assets	888	526	865	868	868	868	910	950	996
Sale of goods & services produced by department (excl capital assets)	888	526	865	868	868	868	910	950	996
Sales by market establishments	888	526	865	868	868	868	910	950	996
Administrative fees									
Other sales									
Of which									
Sale of scrap, waste, arms & other used current goods									
Transfer received from									
Other governmental units									
Foreign governments and international organisations									
Foreign governments									
International organisation									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits		47	22	32	32	32	35	42	46
Interest, dividends & rent on land:									
Interest									
Dividends									
Rent on land									
Sale of capital assets									
Land and subsoil assets									
Other capital assets (specify)									
Transactions in financial assets and liabilities		690							
Total provincial own receipts	888	1 263	887	900	900	900	945	992	1 042

Table B.3: Departmental summary of payment and estimates by economic classification: Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Currents payments	242 672	244 858	295 495	325 768	359 337	359 337	345 863	398 550	448 904
Compensation of employees	115 324	122 587	141 800	165 255	160 085	160 085	183 765	189 658	199 914
Salaries and wages	109 043	107 553	124 950	142 245	137 075	137 075	158 751	163 475	172 421
Social contributions	6 281	15 034	16 850	23 010	23 010	23 010	25 014	26 183	27 493
Goods and services	127 348	122 218	153 624	160 403	199 142	199 142	161 988	208 782	248 874
Interest and rent on land		53	71	110	110	110	110	110	116
Interest (Incl. interest on finance leases)		53	71	80	80	80	110	110	116
Rent on land				30	30	30			
Transfer and subsidies to:	103 849	80 430	88 355	85 918	75 444	75 444	82 214	87 318	91 073
Provinces and municipalities	13 500	12 155	13 990	9 200	9 200	9 200	9 200	9 200	9 660
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities	13 500	12 155	13 990	9 200	9 200	9 200	9 200	9 200	9 660
Municipal bank accounts									
Of which: Regional Services Council Levies									
Municipal agencies and funds	13 500	12 155	13 990	9 200	9 200	9 200	9 200	9 200	9 660
Departmental agencies and accounts	56 228	47 033	57 157	56 718	51 618	51 618	56 678	60 518	63 391
Social security funds									
Departmental agencies (non-business entities)	56 228	47 033	57 157	56 718	51 618	51 618	56 678	60 518	63 391
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on products and production (pc)									
Other transfers to public corporations									
Private enterprises									
Subsidies on products and production (pe)									
Other transfers to private enterprises									
Non-profit institutions	34 121	21 107	16 209	18 550	13 176	13 176	14 886	16 150	16 525
Households		135	999	1 450	1 450	1 450	1 450	1 450	1 498
Social benefits		135	999	1 450	1 450	1 450	1 450	1 450	1 498
Other transfers to households									
Payment for capital assets	15 578	10 836	24 325	35 420	63 491	63 491	37 805	43 392	44 361
Buildings and other fixed structures	5 401	4 008	14 680	27 482	53 801	53 801	29 028	35 790	37 605
Buildings	5 401	3 967	14 680	27 472	53 791	53 791	29 028	35 790	37 552
Other fixed structures		41		10	10	10			53
Machinery and equipment	10 177	6 827	7 395	7 938	6 725	6 725	8 777	7 602	6 756
Transport equipment		3 261	2 529						
Other machinery and equipment	10 177	3 566	4 866	7 938	6 725	6 725	8 777	7 602	6 756
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			2 250		2 965	2 965			
of which:									
Capitalised compensation of employees									
Capitalised goods and services									
Payments for financial assets			10						
Total programme economic classification	362 099	336 124	408 185	447 106	498 272	498 272	465 882	529 260	584 338

Table B.3: Departmental summary of payment and estimates by economic classification: Management and Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Currents payments	54 010	51 174	66 603	76 464	75 854	75 854	82 317	86 411	89 599
Compensation of employees	28 747	35 606	41 534	52 523	45 353	45 353	57 284	61 094	64 150
Salaries and wages	23 446	30 818	35 981	45 335	38 165	38 165	49 378	52 793	55 434
Social contributions	5 301	4 788	5 553	7 188	7 188	7 188	7 906	8 301	8 716
Goods and services	25 263	15 561	25 053	23 911	30 471	30 471	25 003	25 287	25 418
Interest and rent on land		7	16	30	30	30	30	30	32
Interest (Incl. interest on finance leases)		7	16				30	30	32
Rent on land				30	30	30			
Transfer and subsidies to:	1 106	355	565	520	520	520	540	540	567
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities									
Municipal bank accounts									
Of which: Regional Services Council Levies									
Municipal agencies and funds									
Departmental agencies and accounts	106	220	130	170	170	170	190	190	200
Social security funds									
Departmental agencies (non-business entities)	106	220	130	170	170	170	190	190	200
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on products and production (pc)									
Other transfers to public corporations									
Private enterprises									
Subsidies on products and production (pe)									
Other transfers to private enterprises									
Non-profit institutions	1 000								
Households		135	435	350	350	350	350	350	368
Social benefits		135	435	350	350	350	350	350	368
Other transfers to households									
Payment for capital assets	1 740	610	579	579	579	579	579	579	608
Buildings and other fixed structures		41		10	10	10			
Buildings									
Other fixed structures		41		10	10	10			
Machinery and equipment	1 740	568	579	569	569	569	579	579	608
Transport equipment									
Other machinery and equipment	1 740	568	579	569	569	569	579	579	608
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
of which:									
Capitalised compensation of employees									
Capitalised goods and services									
Payments for financial assets			10						
Total programme economic classification	56 856	52 139	67 757	77 563	76 953	76 953	83 436	87 530	90 774

Table B.3: Departmental summary of payment and estimates by economic classification: Cultural Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Currents payments	30 342	31 886	36 192	41 772	48 402	48 402	49 559	57 835	60 818
Compensation of employees	15 123	15 442	15 109	21 268	20 268	20 268	23 369	25 549	26 826
Salaries and wages	14 143	13 509	13 000	18 679	17 679	17 679	20 521	22 559	23 687
Social contributions	980	1 933	2 109	2 589	2 589	2 589	2 848	2 990	3 140
Goods and services	15 219	16 441	21 083	20 474	28 104	28 104	26 160	32 256	33 959
Interest and rent on land		3		30	30	30	30	30	32
Interest (Incl. interest on finance leases)		3		30	30	30	30	30	32
Rent on land									
Transfer and subsidies to:	55 772	56 723	65 837	67 748	57 274	57 274	63 288	69 128	71 991
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities									
Municipal bank accounts									
Of which: Regional Services Council Levies									
Municipal agencies and funds									
Departmental agencies and accounts	54 122	46 813	57 027	56 548	51 448	51 448	56 488	60 328	63 191
Social security funds									
Departmental agencies (non-business entities)	54 122	46 813	57 027	56 548	51 448	51 448	56 488	60 328	63 191
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on products and production (pc)									
Other transfers to public corporations									
Private enterprises									
Subsidies on products and production (pe)									
Other transfers to private enterprises									
Non-profit institutions	1 650	9 910	8 709	11 000	5 626	5 626	6 600	8 600	8 600
Households			101	200	200	200	200	200	200
Social benefits			101	200	200	200	200	200	200
Other transfers to households									
Payment for capital assets	132	159	405	930	554	554	930	930	976
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	132	159	405	930	554	554	930	930	976
Transport equipment									
Other machinery and equipment	132	159	405	930	554	554	930	930	976
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
of which:									
Capitalised compensation of employees									
Capitalised goods and services									
Payments for financial assets									
Total programme economic classification	86 246	88 768	102 434	110 450	106 230	106 230	113 777	127 893	133 785

Table B.3: Departmental summary of payment and estimates by economic classification: Library and archive services

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Currents payments	57 004	62 573	71 584	91 109	115 348	115 348	90 605	125 168	160 491
Compensation of employees	27 339	30 078	38 657	42 995	42 995	42 995	49 238	49 563	51 980
Salaries and wages	27 339	27 621	35 831	39 798	39 798	39 798	45 788	45 985	48 223
Social contributions		2 457	2 826	3 197	3 197	3 197	3 450	3 578	3 757
Goods and services	29 665	32 482	32 900	48 114	72 353	72 353	41 367	75 605	108 511
Interest and rent on land		13	27						
Interest (Incl. interest on finance leases)		13	27						
Rent on land									
Transfer and subsidies to:	22 340	10 170	14 114	9 550	9 550	9 550	9 550	9 550	10 010
Provinces and municipalities	13 500	10 170	13 990	9 200	9 200	9 200	9 200	9 200	9 660
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities	13 500	10 170	13 990	9 200	9 200	9 200	9 200	9 200	9 660
Municipal bank accounts									
Of which: Regional Services Council Levies									
Municipal agencies and funds	13 500	10 170	13 990	9 200	9 200	9 200	9 200	9 200	9 660
Departmental agencies and accounts									
Social security funds									
Departmental agencies (non-business entities)									
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on products and production (pc)									
Other transfers to public corporations									
Private enterprises									
Subsidies on products and production (pe)									
Other transfers to private enterprises									
Non-profit institutions	8 840			50	50	50	50	50	50
Households			124	300	300	300	300	300	300
Social benefits			124	300	300	300	300	300	300
Other transfers to households									
Payment for capital assets	10 906	8 379	14 033	21 602	40 946	40 946	23 845	28 580	28 525
Buildings and other fixed structures	5 401	3 327	9 200	16 500	33 381	33 381	17 442	23 578	24 795
Buildings	5 401	3 327	9 200	16 500	33 381	33 381	17 442	23 578	24 742
Other fixed structures									53
Machinery and equipment	5 505	5 052	4 833	5 102	4 600	4 600	6 403	5 002	3 730
Transport equipment		3 261	1 700						
Other machinery and equipment	5 505	1 791	3 133	5 102	4 600	4 600	6 403	5 002	3 730
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets					2 965	2 965			
of which:									
Capitalised compensation of employees									
Capitalised goods and services									
Payments for financial assets									
Total programme economic classification	90 250	81 122	99 731	122 261	165 844	165 844	124 000	163 298	199 026

Table B.3: Departmental summary of payment and estimates by economic classification: Sport and recreation

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Currents payments	101 316	99 225	121 116	116 423	119 733	119 733	123 382	129 136	137 996
Compensation of employees	44 115	41 461	46 500	48 469	51 469	51 469	53 874	53 452	56 958
Salaries and wages	44 115	35 605	40 138	38 433	41 433	41 433	43 064	42 138	45 078
Social contributions		5 856	6 362	10 036	10 036	10 036	10 810	11 314	11 881
Goods and services	57 201	57 734	74 588	67 904	68 214	68 214	69 458	75 634	80 986
Interest and rent on land		30	28	50	50	50	50	50	53
Interest (Incl. interest on finance leases)		30	28	50	50	50	50	50	53
Rent on land									
Transfer and subsidies to:	24 631	13 182	7 839	8 100	8 100	8 100	8 836	8 100	8 505
Provinces and municipalities		1 985							
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities		1 985							
Municipal bank accounts									
Of which: Regional Services Council Levies									
Municipal agencies and funds		1 985							
Departmental agencies and accounts		2 000							
Social security funds									
Departmental agencies (non-business entities)		2 000							
Higher education institutions									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on products and production (pc)									
Other transfers to public corporations									
Private enterprises									
Subsidies on products and production (pe)									
Other transfers to private enterprises									
Non-profit institutions	22 631	11 197	7 500	7 500	7 500	7 500	8 236	7 500	7 875
Households			339	600	600	600	600	600	630
Social benefits			339	600	600	600	600	600	630
Other transfers to households									
Payment for capital assets	2 800	1 688	9 308	12 309	21 412	21 412	12 451	13 303	14 251
Buildings and other fixed structures		640	5 480	10 972	20 410	20 410	11 586	12 212	12 810
Buildings		640	5 480	10 972	20 410	20 410	11 586	12 212	12 810
Other fixed structures									
Machinery and equipment	2 800	1 048	1 578	1 337	1 002	1 002	865	1 091	1 441
Transport equipment			829						
Other machinery and equipment	2 800	1 048	749	1 337	1 002	1 002	865	1 091	1 441
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			2 250						
of which:									
Capitalised compensation of employees									
Capitalised goods and services									
Payments for financial assets									
Total programme economic classification	128 747	114 095	138 263	136 832	149 245	149 245	144 669	150 539	160 753

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.3

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Current payments	127 348	122 218	153 624	160 403	199 142	199 142	161 988	208 782	248 874
.....									
Goods and services	127 348	122 218	153 624	160 403	199 142	199 142	161 988	208 782	248 874
Administrative fees	587	283	254	180	180	180	1 797	191	568
Advertising	1 594	10 306	2 667	3 093	3 093	3 093	5 316	3 143	3 369
Assets <R5000	31 565	3 447	11 708	11 019	10 799	10 799	8 231	24 723	30 994
Audit cost: External	1 406	3 200	3 576	2 800	3 800	3 800	3 000	4 000	3 699
Bursaries (employees)	1 596								473
Catering: Departmental activities	9 477	8 035	7 997	13 017	13 087	13 087	15 930	17 232	18 218
Communication	4 803	4 281	4 763	9 692	8 517	8 517	9 956	12 650	13 020
Computer services	2 518	2 655	10 128	14 156	34 166	34 166	15 306	15 409	28 803
Cons/prof:business & advisory services	8 057	1 554	1 998	380	640	640	400	400	420
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	713	568	778	135	1 635	1 635	605	135	168
Contractors	11 628	15 880	28 353	15 342	28 974	28 974	20 677	34 897	52 244
Agency & support/outourced services	5 011	171	208	150	250	250	50	50	53
Entertainment			36	80	80	80	80	80	84
Fleet Services	4 947	3 998	4 125	4 954	4 954	4 954	4 954	6 956	7 304
Housing	4								
Inventory: Food and food supplies	97	59	52	71	71	71	71	71	80
Inventory: Fuel, oil and gas	127	5	29	34	34	34	34	34	36
Inventory:Learn & teacher support material	8 928	11 618	43	666	666	666	666	667	81
Inventory: Materials & supplies	1	5	46	30	30	30	30	30	162
Inventory: Medical supplies	3 030								
Inventory: Medicine									
Medsas inventory interface				135	135	135	140	140	147
Inventory: Military stores									
Inventory: Other consumables	12 755	5 834	7 674	10 626	10 626	10 626	7 722	11 128	12 013
Inventory: Stationery and printing	1 174	2 222	2 606	5 293	5 413	5 413	4 360	5 670	5 340
Lease payments (Incl. operating leases, excl. finance leases)	166	5 071	5 569	7 471	7 471	7 471	5 872	7 639	6 170
Property payments	2	536	10 211	16 283	16 283	16 283	13 811	15 500	16 878
Transport provided dept activity	3 112	9 096	7 957	9 147	9 147	9 147	12 177	10 197	11 320
Travel and subsistence	6 661	15 727	25 360	19 755	21 385	21 385	15 289	20 967	20 719
Training & staff development	4 605	12 661	9 656	6 999	6 999	6 999	9 335	7 520	8 330
Operating payments	184	2 428	4 670	2 520	4 365	4 365	2 746	2 832	2 675
Venues and facilities	330	1 007	1 943	3 869	3 836	3 836	2 806	3 784	4 407
Rental & hiring	2 270	1 571	1 217	2 506	2 506	2 506	627	2 737	1 105
.....									
Total departmental goods and services	127 348	122 218	153 624	160 403	199 142	199 142	161 988	208 782	248 874

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.4

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Current payments	25 263	15 561	25 053	23 911	30 471	30 471	25 003	25 287	25 418
.....									
Goods and services	25 263	15 561	25 053	23 911	30 471	30 471	25 003	25 287	25 418
Administrative fees	197	154	38	80	80	80	80	81	85
Advertising	794	1 524	1 283	2 348	2 348	2 348	2 348	2 404	2 524
Assets <R5000	100	100	248	625	515	515	625	626	657
Audit cost: External	406	3 200	3 576	2 800	3 800	3 800	3 000	4 000	3 699
Bursaries (employees)	1 500								
Catering: Departmental activities	4 205	568	813	1 507	1 507	1 507	1 507	1 534	1 611
Communication	116	674	1 090	2 265	2 090	2 090	2 265	2 282	2 396
Computer services	62	129	142	95	95	95	95	96	101
Cons/prof:business & advisory services	6 211		575	180	440	440	200	200	210
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost		350	642	100	1 600	1 600	100	100	105
Contractors	3 519	992	518	1 294	3 294	3 294	2 294	1 114	1 170
Agency & support/outourced services	826	14		50	50	50	50	50	53
Entertainment			36	80	80	80	80	80	84
Fleet Services	8	235	218	295	295	295	295	297	312
Housing	4								
Inventory: Food and food supplies	97	36	45	52	52	52	52	52	55
Inventory: Fuel, oil and gas			6	24	24	24	24	24	25
Inventory:Learn & teacher support material		58	34	62	62	62	62	63	66
Inventory: Materials & supplies	1	3	36	25	25	25	25	25	26
Inventory: Medical supplies	3 030								
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	279	96	236	91	91	91	91	91	96
Inventory: Stationery and printing	546	926	1 564	1 832	1 832	1 832	1 832	1 870	1 964
Lease payments (Incl. operating leases, excl. finance leases)	166	273	273	474	474	474	474	478	502
Property payments	2	536	1 133	1 725	1 725	1 725	944	944	991
Transport provided dept activity		54	211	750	750	750	750	775	814
Travel and subsistence	2 496	4 439	7 986	3 941	4 181	4 181	4 341	4 541	4 138
Training & staff development	293	286	733	759	759	759	759	762	800
Operating payments	184	574	3 508	1 551	3 396	3 396	1 804	1 866	1 957
Venues and facilities	221	340	102	881	881	881	881	907	952
Rental & hiring			7	25	25	25	25	25	26
.....									
Management and Administration	25 263	15 561	25 053	23 911	30 471	30 471	25 003	25 287	25 418

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.4

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Current payments	15 219	16 441	21 083	20 474	28 104	28 104	26 160	32 256	33 959
.....									
Goods and services	15 219	16 441	21 083	20 474	28 104	28 104	26 160	32 256	33 959
Administrative fees	260		96						
Advertising	100	498	490	200	200	200	200	200	210
Assets <R5000	3 220	294	81	345	235	235	246	256	304
Audit cost: External	1 000								
Bursaries (employees)									
Catering: Departmental activities	1 416	2 075	1 655	1 738	1 808	1 808	2 793	2 198	2 308
Communication	160	943	850	2 656	2 656	2 656	2 657	4 106	4 311
Computer services	78	77			10	10			
Cons/profbusiness & advisory services	106	177	117	200	200	200	200	200	210
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	190	218		35	35	35	505	35	37
Contractors	2 240	2 330	9 919	3 186	10 486	10 486	7 696	11 228	11 814
Agency & support/outourced services	2 393	106	151	100	200	200			
Entertainment									
Fleet Services	1 940	1 930	1 372	2 059	2 059	2 059	2 059	4 059	4 262
Housing									
Inventory: Food and food supplies		3	1	3	3	3	3	3	3
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material			4	9	9	9	9	9	9
Inventory: Materials & supplies				5	5	5	5	5	135
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface				135	135	135	135	135	142
Inventory: Military stores									
Inventory: Other consumables	852	331	372	217	217	217	217	217	228
Inventory: Stationery and printing		492	155	1 183	1 303	1 303	1 183	1 183	1 243
Lease payments (Incl. operating leases, excl. finance leases)		169	321	345	345	345	345	345	362
Property payments			544	350	350	350	350	350	368
Transport provided dept activity	37	1 137	1 564	1 284	1 284	1 284	1 284	1 284	1 348
Travel and subsistence	350	2 376	1 925	3 807	3 947	3 947	3 656	3 826	3 917
Training & staff development	600	1 622	152	540	540	540	540	540	567
Operating payments		668	423	495	495	495	495	495	520
Venues and facilities		273	12	1 060	1 060	1 060	1 060	1 060	1 113
Rental & hiring	277	722	879	522	522	522	522	522	548
.....									
Cultural Affairs	15 219	16 441	21 083	20 474	28 104	28 104	26 160	32 256	33 959

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.4

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Current payments	29 665	32 482	32 900	48 114	72 353	72 353	41 367	75 605	108 511
.....									
Goods and services	29 665	32 482	32 900	48 114	72 353	72 353	41 367	75 605	108 511
Administrative fees		97	90	100	100	100	360	110	483
Advertising		645	736	420	420	420	915	412	501
Assets <R5000	7 097	1 711	11 295	9 639	9 639	9 639	6 950	23 431	29 602
Audit cost: External									
Bursaries (employees)									473
Catering: Departmental activities	791	533	901	583	583	583	909	611	766
Communication	247	303	671	825	825	825	836	841	699
Computer services	1 918	2 449	9 986	14 061	34 061	34 061	15 211	15 313	28 702
Cons/prof:business & advisory services									
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	100								26
Contractors	2 925	9 355	1 632	5 225	9 557	9 557	4 560	17 066	31 857
Agency & support/outourced services	951	18							
Entertainment									
Fleet Services	159								
Housing									
Inventory: Food and food supplies		2	1	6	6	6	6	6	12
Inventory: Fuel, oil and gas	127	3							
Inventory:Learn & teacher support material	8 928	11 560	5	595	595	595	595	595	5
Inventory: Materials & supplies			8						
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	3 881	39	88	87	87	87	87	89	597
Inventory: Stationery and printing	550	366	489	1 326	1 326	1 326	626	1 438	896
Lease payments (Incl. operating leases, excl. finance leases)		33	106	1 804	1 804	1 804	205	1 968	215
Property payments			2 825	7 210	7 210	7 210	5 806	6 812	7 833
Transport provided dept activity	400	1 902	562	30	30	30	100	370	1 003
Travel and subsistence	628	49	2 515	2 783	2 723	2 723	2 682	2 850	2 426
Training & staff development	574	1 941	246	732	732	732	852	742	1 213
Operating payments		762	466	464	464	464	442	466	193
Venues and facilities	109	372	71	270	237	237	150	300	486
Rental & hiring	280	342	207	1 954	1 954	1 954	75	2 185	525
.....									
Library and archive services	29 665	32 482	32 900	48 114	72 353	72 353	41 367	75 605	108 511

Table B.4: Summary of Payments and estimates by economic classification: "Goods and Services level 4 items" included in Table B.4

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Current payments	57 201	57 734	74 588	67 904	68 214	68 214	69 458	75 634	80 986
.....									
Goods and services	57 201	57 734	74 588	67 904	68 214	68 214	69 458	75 634	80 986
Administrative fees	130	32	30				1 357		
Advertising	700	7 639	158	125	125	125	1 853	127	134
Assets <R5000	21 148	1 342	84	410	410	410	410	410	431
Audit cost: External									
Bursaries (employees)	96								
Catering: Departmental activities	3 065	4 859	4 628	9 189	9 189	9 189	10 721	12 889	13 534
Communication	4 280	2 361	2 152	3 946	2 946	2 946	4 198	5 421	5 613
Computer services	460								
Cons/prof:business & advisory services	1 740	1 377	1 306						
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	423		136						
Contractors	2 944	3 203	16 284	5 637	5 637	5 637	6 127	5 489	7 403
Agency & support/outourced services	841	33	57						
Entertainment									
Fleet Services	2 840	1 833	2 535	2 600	2 600	2 600	2 600	2 600	2 730
Housing									
Inventory: Food and food supplies		18	5	10	10	10	10	10	10
Inventory: Fuel, oil and gas		2	23	10	10	10	10	10	11
Inventory:Learn & teacher support material									
Inventory: Materials & supplies		2	2						
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface							5	5	5
Inventory: Military stores									
Inventory: Other consumables	7 743	5 368	6 978	10 231	10 231	10 231	7 327	10 731	11 092
Inventory: Stationery and printing	78	438	398	952	952	952	719	1 179	1 238
Lease payments (Incl. operating leases, excl. finance leases)		4 596	4 869	4 848	4 848	4 848	4 848	4 848	5 090
Property payments			5 709	6 998	6 998	6 998	6 711	7 394	7 686
Transport provided dept activity	2 675	6 003	5 620	7 083	7 083	7 083	10 043	7 768	8 155
Travel and subsistence	3 187	8 863	12 934	9 224	10 534	10 534	4 610	9 750	10 238
Training & staff development	3 138	8 812	8 525	4 968	4 968	4 968	7 184	5 476	5 750
Operating payments		424	273	10	10	10	5	5	5
Venues and facilities		22	1 758	1 658	1 658	1 658	715	1 517	1 855
Rental & hiring	1 713	507	124	5	5	5	5	5	5
.....									
Sport and recreation	57 201	57 734	74 588	67 904	68 214	68 214	69 458	75 634	80 986

Entity NORTH WEST PROVINCIAL ARTS AND CULTURE COUNCIL							
Summary of revenue and expenses							
	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	Audited			Estimated outcome	Medium-term estimate		
R thousand							
Revenue							
Tax revenue							
Non-tax revenue							
Sale of goods and services other than capital assets							
Of which:							
Admin fees							
Sales by market establishments							
Other sales							
Fines penalties and forfeits							
Interest, dividends and rent on land							
Other non-tax revenue							
Transfers received	2,000	3,000	3,000	3,000	3,000	3,000	3,000
Sale of capital assets							
Total revenue	2,000	3,000	3,000	3,000	3,000	3,000	3,000
Expenses							
Current expense	192	180	-	-	3,000	3,000	3,000
Compensation of employees	192	180	-	-	3,000	3,000	3,000
Use of goods and services							
Depreciation							
Unauthorised expenditure							
Interest, dividends and rent on land							
Interest							
Dividends							
Rent on land							
Transfers and subsidies							
Total expenses	192	180	-	-	3,000	3,000	3,000
Surplus / (Deficit)	1,808	2,820	3,000	3,000	-	-	-

Cash flow summary							
Adjust surplus / (deficit) for accrual transactions	-	-	-	-	-	-	-
Adjustments for:							
Depreciation							
Interest							
Net (profit) / loss on disposal of fixed assets							
Other							
Operating surplus / (deficit) before changes in working capital	1,808	2,820	3,000	3,000	-	-	-
Changes in working capital	-	-	-	-	-	-	-
(Decrease) / increase in accounts payable							
Decrease / (increase) in accounts receivable							
(Decrease) / increase in provisions							
Cash flow from operating activities	1,808	2,820	3,000	3,000	-	-	-
Transfers from government	2,000	3,000	-	-	3,000	3,000	3,000
Of which:							
Capital	-	-					
Current	2,000	3,000	-	-	3,000	3,000	3,000
Cash flow from investing activities	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-
Land							
Dwellings							
Non- Residential Buildings							
Investment Property							
Other Structures (Infrastructure Assets)							
Mineral and Similar Non - Regenerative Resources							
Capital Work in Progress							
Heritage Assets							
Biological Assets							
Computer equipment							
Furniture and Office equipment							
Other Machinery and equipment							
Specialised military assets							
Transport Assets							
Computer Software							
Mastheads and Publishing titles							
Patents, Licences, Copyrights, Brand names and Trademarks							
Recipes, Formulae, Prototypes, Designs and Models							
Service and Operating Rights							
Other Intangibles							
Other flows from Investing Activities	-	-	-	-	-	-	-
Other 1		-					
Other 2		-					
Cash flow from financing activities	-	-	-	-	-	-	-
Deferred Income							
Borrowing Activities							
Other							
Net increase / (decrease) in cash and cash equivalents	1,808	2,820	3,000	3,000	-	-	-

Capital and Reserves	1,808	2,820	3,000	3,000	-	-	-
Share Capital and Premium							
Accumulated Reserves		-	-	-	-	-	-
Surplus / (Deficit)	1,808	2,820	3,000	3,000	-	-	-
Other							
Borrowings	-	-	-	-	-	-	-
Floating							
Current							
1<5 Years							
5<10 Years							
>10 Years							
Post Retirement Benefits	-	-	-	-	-	-	-
Present value of Funded obligations							
Unrecognised transitional liabilities							
Other							
Trade and Other Payables	-	-	-	-	-	-	-
Trade Payables							
Accrued Interest							
Other							
Deferred Income							
Provisions	-	-	-	-	-	-	-
Leave pay provision							
Other 1							
Other 2							
Other 3							
Other 4							
Funds Managed (e.g. Poverty Alleviation Fund)	-	-	-	-	-	-	-
Poverty Alleviation Fund							
Regional Development Fund							
Third Party Funds							
Other 4							
Contingent Liabilities	-	-	-	-	-	-	-
Other 1							
Other 2							
Other 3							
Other 4							

Details of personnel numbers, compensation of employees and unit cost							
A. Permanent and full-time-contract employees	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Personnel cost (R thousand)	192	180	-	-	3,000	3,000	3,000
Personnel numbers (head count)	11	10	2	2	10	10	10
Unit cost	17	18	-	-	300	300	300
B. Part-time and temporary contract employees							
Personnel cost (R thousand)							
Personnel numbers (head count)							
Unit cost							
C. Interns							
Personnel cost (R thousand)							
Personnel numbers (head count)							
Unit cost							
Total for entity							
Personnel cost (R thousand)	192	180	-	-	3,000	3,000	3,000
Personnel numbers (head count)	11	10	2	2	10	10	10
Unit cost	17	18	-	-	300	300	300
D. Learnerships							
Personnel cost (R thousand)							
Personnel numbers (head count)							
Unit cost							
Details of personnel numbers according to salary level							
Salary Level	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Board Members	9	8	-	-	8	8	8
Executive Management							
Senior Management							
Middle Management	1	1	1	1	1	1	1
Professionals							
Semi-skilled	1	1	1	1	1	1	1
Very low skilled							
Total	11	10	2	2	10	10	10

Entity		MMABANA ARTS CULTURE AND SPORT FOUNDATION						
Summary of revenue and expenses								
	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	
	Audited			Estimated outcome	Medium-term estimate			
R thousand								
Revenue								
Tax revenue								
Non-tax revenue	11,331	10,629	10,178	8,640	22,674	29,380	35,100	
Sale of goods and services other than capital assets	923	832	421	960	2,120	3,150	3,700	
Of which:								
Admin fees								
Sales by market establishments	923	832	421	960	2,000	3,000	3,500	
Other sales					120	150	200	
Fines penalties and forfeits								
Interest, dividends and rent on land					150	250	350	
Other non-tax revenue	10,408	9,797	9,757	7,680	20,404	25,980	31,050	
Transfers received	39,278	43,813	43,827	50,448	51,861	52,000	55,000	
Sale of capital assets								
Total revenue	50,609	54,442	54,005	59,088	74,535	81,380	90,100	
Expenses								
Current expense	56,684	58,669	64,086	60,616	66,678	71,182	74,055	
Compensation of employees	32,187	34,032	36,109	40,863	44,949	47,000	48,500	
Use of goods and services	21,889	22,198	26,622	19,307	21,238	23,638	25,000	
Depreciation								
Unauthorised expenditure								
Interest, dividends and rent on land	2,608	2,439	1,355	446	491	544	555	
Interest	36	35	62	50	55	65	70	
Dividends								
Rent on land	2,572	2,404	1,293	396	436	479	485	
Transfers and subsidies								
Total expenses	56,684	58,669	64,086	60,616	66,678	71,182	74,055	

Surplus / (Deficit)	(6,075)	(4,227)	(10,081)	(1,528)	7,857	10,198	16,045
Cash flow summary							
Adjust surplus / (deficit) for accrual transactions	4,568	3,509	3,605	4,070	4,010	3,940	3,830
Adjustments for:							
Depreciation	4,520	3,242	3,540	4,000	3,950	3,900	3,800
Interest	35	56	46	60	50	30	20
Net (profit) / loss on disposal of fixed assets	13	211	19	10	10	10	10
Other							
Operating surplus / (deficit) before changes in working capital	(1,507)	(718)	(6,476)	2,542	11,867	14,138	19,875
Changes in working capital	551	729	4,489	1,500	1,400	1,100	700
(Decrease) / increase in accounts payable	54	316	9,726	500	500	400	300
Decrease / (increase) in accounts receivable	312	(1)	(5,816)	500	500	400	300
(Decrease) / increase in provisions	185	414	579	500	400	300	100
Cash flow from operating activities	(956)	11	(1,987)	4,042	13,267	15,238	20,575
Transfers from government	39,278	43,813	43,827	50,448	51,000	52,000	55,000
Of which:							
Capital	-	-	-	-	-	-	-
Current	39,278	43,813	43,827	50,448	51,000	52,000	55,000
Cash flow from investing activities	3,403	(210)	(19)	(4,850)	(5,300)	(5,300)	(6,149)
Acquisition of Assets	(154)	(210)	(19)	(4,850)	(5,300)	(5,300)	(6,149)
Land							
Dwellings							
Non- Residential Buildings							
Investment Property							
Other Structures (Infrastructure Assets)							
Mineral and Similar Non - Regenerative Resources							
Capital Work in Progress							
Heritage Assets							
Biological Assets							
Computer equipment				(150)	(200)	(200)	(100)
Furniture and Office equipment							
Other Machinery and equipment	(154)	(210)	(19)	(4,500)	(5,000)	(5,000)	(5,999)
Specialised military assets							
Transport Assets							
Computer Software				(200)	(100)	(100)	(50)
Mastheads and Publishing titles							
Patents, Licences, Copyrights, Brand names and Trademarks							
Recipes, Formulae, Prototypes, Designs and Models							
Service and Operating Rights							
Other Intangibles							
Other flows from Investing Activities	3,557	-	-	-	-	-	-
Other 1	1,157	-	-				
Other 2	2,400	-	-				
Cash flow from financing activities	397	301	(196)	(3,000)	300	300	300
Deferred Income							
Borrowing Activities							
Other	397	301	(196)	(3,000)	300	300	300
Net increase / (decrease) in cash and cash equivalents	2,844	102	(2,202)	(3,808)	8,267	10,238	14,726

2013/14 Estimates of Provincial Expenditure

Balance Sheet Data							
Carrying Value of Assets	82,180	80,238	78,153	82,913	82,291	81,642	83,660
Land	3,927	3,927	3,927	3,927	3,927	3,927	4,000
Dwellings							
Non- Residential Buildings	72,248	71,634	69,378	69,378	68,764	68,150	70,000
Investment Property							
Other Structures (Infrastructure Assets)							
Mineral and Similar Non - Regenerative Resources							
Capital Work in Progress							
Heritage Assets							
Biological Assets							
Computer equipment	157	(63)	163	213	250	245	260
Furniture and Office equipment	1,936	1,695	1,580	1,590	1,580	1,570	1,600
Other Machinery and equipment	2,274	2,541	2,587	5,587	5,580	5,570	5,600
Specialised military assets							
Transport Assets	1,638	511	518	2,018	2,000	1,980	2,100
Computer Software	-	(7)	-	200	190	200	100
Mastheads and Publishing titles							
Patents, Licences, Copyrights, Brand names and Trademarks							
Recipes, Formulae, Prototypes, Designs and Models							
Service and Operating Rights							
Other Intangibles							
Investments	-	-	-	-	-	-	-
Floating							
Current							
1<5 Years							
5<10 Years							
>10 Years							
Cash and Cash Equivalents	5,486	5,882	3,144	5,000	5,000	5,000	5,000
Bank	151	728	3,144	5,000	5,000	5,000	5,000
Cash on Hand							
Other	5,335	5,154	-				
Receivables and Prepayments	1,105	720	6,352	540	80	90	100
Trade Receivables	557	170	38	40	40	45	50
Other Receivables	510	512	6,245	500	40	45	50
Prepaid Expenses	38	38	69				
Accrued Income							
Inventory	-	-	-	-	-	-	-
Trade							
Other							
Total Assets	88,771	86,840	87,649	88,453	87,371	86,732	88,760

Capital and Reserves	(6,075)	(4,227)	(10,081)	(1,528)	7,857	10,198	16,045
Share Capital and Premium							
Accumulated Reserves		-	-	-	-	-	-
Surplus / (Deficit)	(6,075)	(4,227)	(10,081)	(1,528)	7,857	10,198	16,045
Other							
Borrowings	-	-	-	-	-	-	-
Floating							
Current							
1<5 Years							
5<10 Years							
>10 Years							
Post Retirement Benefits	-	-	-	-	-	-	-
Present value of Funded obligations							
Unrecognised transitional liabilities							
Other							
Trade and Other Payables	571	791	394	330	50	50	50
Trade Payables	38	44	33	30	20	20	20
Accrued Interest							
Other	533	747	361	300	30	30	30
Deferred Income	3,361	3,096					
Provisions	3,384	1,824	2,400	5,000	5,200	5,400	5,600
Leave pay provision	1,493	1,409	1,980	2,500	2,600	2,700	2,800
Other 1	1,891	415	420	2,500	2,600	2,700	2,800
Other 2							
Other 3							
Other 4							
Funds Managed (e.g. Poverty Alleviation Fund)	-	-	-	-	-	-	-
Poverty Alleviation Fund							
Regional Development Fund							
Third Party Funds							
Other 4							
Contingent Liabilities	-	-	7,050	6,500	1,000	500	500
Other 1			7,050	6,500	1,000	500	500
Other 2							
Other 3							
Other 4							

2013/14 Estimates of Provincial Expenditure

Details of personnel numbers, compensation of employees and unit cost							
A. Permanent and full-time-contract employees	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Personnel cost (R thousand)							
Personnel numbers (head count)							
Unit cost							
B. Part-time and temporary contract employees							
Personnel cost (R thousand)							
Personnel numbers (head count)							
Unit cost							
C. Interns							
Personnel cost (R thousand)							
Personnel numbers (head count)							
Unit cost							
Total for entity							
Personnel cost (R thousand)	-	-	-	-	-	-	-
Personnel numbers (head count)	-	-	-	-	-	-	-
Unit cost							
D. Learnerships							
Personnel cost (R thousand)							
Personnel numbers (head count)							
Unit cost							
Details of personnel numbers according to salary level							
Salary Level	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Board Members		165	-		200	250	300
Executive Management		4,776	4,539	4,540	4,600	4,650	4,700
Senior Management							
Middle Management							
Professionals							
Semi-skilled							
Very low skilled							
Total	-	4,941	4,539	4,540	4,800	4,900	5,000

Table B.8: Transfers to local government by transfer/grant type, category and municipality: Sport, Arts and Culture

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-Term Estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Type of transfer/grant 1(name)	28 048	12 155	13 990	9 200	9 200	9 200	9 200	9 200	9 660
Bojanala Platinum Municipalities	10 890	3 205	6 870	2 880	2 880	2 880	2 880	2 880	2 880
NW371 MORETELE	3 600	1 350	850						
NW372 MADIBENG	500		400	850	850	850	850	850	850
NW373 RUSTENBURG	5 540	955	670	600	600	600	600	600	600
NW374 KGETLENG RIVER	300	500	500	300	300	300	300	300	300
NW375 MOSES KOTANE	950	400	4 450	400	400	400	400	400	400
DC37 BOJANALA PLATINUM DISTRICT MUNICIPALITY				730	730	730	730	730	730
NGAKA Modiri Molema Municipalities	4 888	5 270	2 630	1 810	1 810	1 810	1 810	1 810	1 810
NW381 RATLOU	1 278	750	750						
NW382 TSWAING	1 260		360	360	360	360	360	360	360
NW383 MAFIKENG	650	670	670	650	650	650	650	650	650
NW384 DITSBOTLA	1 200	3 850	350	300	300	300	300	300	300
NW385 RAMOTSHERE MOILOA	500		500	500	500	500	500	500	500
DC38 NGAKA MODIRI MOLEMA DISTRICT MUNICIPALITY									
Dr. Ruth Segomotsi Mompoti Municipalities	7 010	1 980	1 170	2 510	2 510	2 510	2 510	2 510	2 970
NW391 KAGISANO	300			300	300	300	300	300	300
NW392 NALEDI	460	460		460	460	460	460	460	920
NW393 MAMUSA	2 500		500	500	500	500	500	500	500
NW394 GREATER TAUNG	650	670	670	650	650	650	650	650	650
NW395 MOLOPO	200			200	200	200	200	200	200
NW396 LEKWA-TEEMANE	2 900			400	400	400	400	400	400
DC39 DR RUTH SEGOMOTSI MOMPATI DISTRICT MUNICIPALITY		850							
Dr. Kenneth Kaunda Municipalities	5 260	1 700	3 320	2 000	2 000	2 000	2 000	2 000	2 000
NW401 VENTERSDORP	300		320	300	300	300	300	300	300
NW402 TLOKWE	410	400	400	400	400	400	400	400	400
NW403 CITY OF MATLOSANA	450		400	450	450	450	450	450	450
NW404 MAQUASSI HILLS	3 650	450	2 200	850	850	850	850	850	850
NW405 MERAPOFONG CITY	450								
DC40 DR KENNETH KAUNDA DISTRICT MUNICIPALITY		850							
Unallocated									
Type of transfer/grant 1(name)	9 010	4 980	2 420	3 960	3 960	3 960	3 960	3 960	4 420
Bojanala Platinum Municipalities	500		400	850	850	850	850	850	850
NW371 MORETELE									
NW372 MADIBENG	500		400	850	850	850	850	850	850
NW373 RUSTENBURG									
NW374 KGETLENG RIVER									
NW375 MOSES KOTANE									
DC37 BOJANALA PLATINUM DISTRICT MUNICIPALITY									
NGAKA Modiri Molema Municipalities	1 700	3 850	850	800	800	800	800	800	800
NW381 RATLOU									
NW382 TSWAING									
NW383 MAFIKENG									
NW384 DITSBOTLA	1 200	3 850	350	300	300	300	300	300	300
NW385 RAMOTSHERE MOILOA	500		500	500	500	500	500	500	500
DC38 NGAKA MODIRI MOLEMA DISTRICT MUNICIPALITY									
Dr. Ruth Segomotsi Mompoti Municipalities	6 810	1 130	1 170	2 310	2 310	2 310	2 310	2 310	2 770
NW391 KAGISANO	300			300	300	300	300	300	300
NW392 NALEDI	460	460		460	460	460	460	460	920
NW393 MAMUSA	2 500		500	500	500	500	500	500	500
NW394 GREATER TAUNG	650	670	670	650	650	650	650	650	650
NW395 MOLOPO									
NW396 LEKWA-TEEMANE	2 900			400	400	400	400	400	400
DC39 DR RUTH SEGOMOTSI MOMPATI DISTRICT MUNICIPALITY									
Dr. Kenneth Kaunda Municipalities									
NW401 VENTERSDORP									
NW402 TLOKWE									
NW403 CITY OF MATLOSANA									
NW404 MAQUASSI HILLS									
NW405 MERAPOFONG CITY									
DC40 DR KENNETH KAUNDA DISTRICT MUNICIPALITY									
Unallocated									
Total departmental transfers to Municipalities	37 058	17 135	16 410	13 160	13 160	13 160	13 160	13 160	14 080

Table B.5(a): Department - Payments of infrastructure by category								DSAC								
No.	Project Name		Municipality Name	Type of Infrastructure		Project Duration		Source of funding	Budget Programme Name	Targeted number of jobs for 2013/14	Total project cost	Expenditure to date from previous years	Total Availab	MTEF Forward Estimates		
		Districts		School - primary, secondary, specialised, admin block, water, sanitation, fencing, etc.	Units (i.e. Number of classrooms or facilities or square meters)	Date: Start	Date: Finish						2013/14 R'000	MTEF 2014/15 R'000	MTEF 2015/16 R'000	
1. New and replacement assets																
1	Letsopa Library	Ngaka Modiri Molema	Tswaing LM	Library		20-02-2012	31-03-2013	Conditional Grant	LIAS		8,978	8,978	-	-	-	
2	Khunwana Library	Ngaka Modiri Molema	Ratlou LM	Library		01-04-2015	31-03-2016	Conditional Grant	LIAS		10,018			10,947	-	
3	Boikhutso Library	Ngaka Modiri Molema	Ditsobotla	Library		01-04-2012	31-03-2013	Equitable share	LIAS		600	600	-			
4	Lomanyaneng Library	Ngaka Modiri Molema	Mafikeng LM	Library		20-02-2012	30-06-2013	Equitable share	LIAS		7,308	4,306	4,337	-		
5	Gaanalaagte Library	Ngaka Modiri Molema	Tswaing LM	Library		20-02-2012	30-06-2013	Equitable share	LIAS		7,469	3,306	4,163	-		
6	Tlokweng Community Library	Bojanala	Moretele LM	Library		05-04-2012	30-06-2013	Conditional Grant	LIAS		7,506	6,585	921	-		
7	Khuma Library	Dr. Kenneth Kaunda	Tlokweng LM	Library			31-03-2012	Equitable	LIAS		1,000	1,000	-	-	-	
8	Pudimoe Library	Dr. Ruth Segomotsi Mompati	Taung LM	Library		20-02-2012	31-03-2013	Conditional Grant	LIAS		8,225	8,225	-			
9	Tlakgameng Library	Dr. Ruth Segomotsi Mompati		Library		01-04-2013	31-03-2014	Conditional Grant	LIAS		12,950	-	8,021		-	
10	Ipelegeng Multi purpose sports	Dr. Ruth Segomotsi Mompati	Mamusa LM	Sports		20-02-2012	31-03-2014	Equitable Share	Sports		12,716	3,450	4,485	4,781		
11	Manthe Multi purpose sports	Bojanala		Sports		20-02-2012	31-03-2014	Equitable Share	Sports		10,987	1,105	5,101	4,781		
12	Papie Ntjana	Bojanala		Library		01-04-2015	31-03-2016	Conditional Grant	LIAS		15,292				15,292	
13	Sports Complex Ngaka Modiri Molema	Ngaka Modiri Molema		Sports		01-04-2013	31-03-2016	Equitable share	Sports		11,586		2,000	2,650	6,936	
14	Tshing Library	Dr. Kenneth Kaunda		Library		01-04-2014	31-03-2015	Equitable share	LIAS		9,000			9,000		
15	Sports Complex Dr.KK	Dr. Kenneth Kaunda		Sports		01-04-2016	31-03-2017	Equitable share	Sports		12,810				5,874	
16	Community Library	Bojanala		Library		01-04-2016	31-03-2017	Equitable share	LIAS		9,441				9,442	
Total New and replacement assets											145,886	37,555	29,028	32,159	37,544	

Table B.5(a): Department - Payments of infrastructure by category															
DSAC															
No.	Project Name		Municipality Name	Type of Infrastructure		Project Duration		Source of funding	Budget Programme Name	Targeted number of jobs for 2013/14	Total project cost	Expenditure to date from previous years	Total Availab	MTEF Forward Estimates	
		Districts		School - primary, secondary, specialised, admin block, water, sanitation, fencing, etc.	Units (i.e. Number of classrooms or facilities or square meters)	Date: Start	Date: Finish						2013/14 R'000	MTEF 2014/15 R'000	MTEF 2015/16 R'000
2. Upgrades and additions															
1	Mafikeng Library	Ngaka Modiri Molema	Mafikeng LM	Library		01-04-2014	31-03-2015	Conditional Grant	LIAS		1,650	-	929	721	-
2	Mmabatho Library	Ngaka Modiri Molema	Mafikeng LM	Library		01-04-2014	31-03-2015	Conditional Grant	LIAS		1,590	-	-	1,590	-
3	Tsetse & Mogosane Sports Grounds	Ngaka Modiri Molema	Mafikeng LM	Sports Ground		01-04-2013	31-03-2014	Equitable share			404	404	-	-	-
4	Lebotlwane Library	Bojanala	Moretele LM	Library		01-04-2013	31-03-2014	Conditional Grant	LIAS		2,262	2,262	-	-	-
5	Goedgevonden Library			Library		01-04-2013	31-03-2014	Conditional Grant	LIAS		300	300	-	-	-
6	Vryburg Library	Dr. Ruth Segomotsi Mompati	Vryburg LM	Library		01-04-2014	31-03-2015	Conditional Grant	LIAS		1,320	-	-	1,320	-
7	Sports Facilities	Dr. Kenneth Kaunda		Sports Ground		01-04-2014	31-03-2015	Equitable share	SPORT		8,432	-	-	8,432	
8	Sports Facilities	Ngaka Modiri Molema		Sports Ground		01-04-2015	31-03-2016	Equitable share	SPORT		8,845	-	-	-	8,845
Total Upgrades and additions											24,803	2,966	929	12,063	8,845
3. Rehabilitation, renovations and refurbishment															
Total Rehabilitation, renovations and refurbishment															

Table B.5(a): Department - Payments of infrastructure by category														
DSAC														
No.	Project Name	Districts	Municipality Name	Type of Infrastructure	Project Duration		Source of funding	Budget Programme Name	Targeted number of jobs for 2013/14	Total project cost	Expenditure to date from previous years	Total Availab	MTEF Forward Estimates	
				School - primary, secondary, specialised, admin block, water, sanitation, fencing, etc.	Units (i.e. Number of classrooms or facilities or square meters)	Date: Start	Date: Finish					2013/14 R'000	MTEF 2014/15 R'000	MTEF 2015/16 R'000
4. Maintenance and repairs														
1	Supingstadt Library	Ngaka Modiri Molema	Ramotshere Moiloa LM	Library	01-04-2013	31-03-2014		Conditional Grant	LIAS	426	-	426	-	-
2	Delareyville Library	Ngaka Modiri Molema	Tswaing LM	Library	01-04-2013	31-03-2014		Conditional Grant	LIAS	317	-	317	-	-
3	Sannieshof Library	Ngaka Modiri Molema	Tswaing LM	Library	01-04-2013	31-03-2014		Conditional Grant	LIAS	127	-	127	-	-
4	Coligny Library	Ngaka Modiri Molema	Ditsobotla LM	Library	01-04-2013	31-03-2014		Conditional Grant	LIAS	225	-	225	-	-
5	Itsoeng Stadium	Ngaka Modiri Molema	Ditsobotla LM	Stadium	01-04-2013	31-03-2014		Equitable share		2,000		2,000	-	-
6	Mafikeng Museum	Ngaka Modiri Molema	Mafikeng LM	Museum	01-04-2013	31-03-2014		Equitable share	Culture	600	-	600	-	-
7	Tosca Library	Dr. Ruth Segomotsi Mompati	Kagisano Molopo LM	Library	01-04-2012	31-03-2013		Conditional Grant	LIAS	616	616		-	-
8	Stella Library	Dr. Ruth Segomotsi Mompati	Naledi LM	Library	01-04-2013	31-03-2014		Conditional Grant	LIAS	342	-	342	-	-
9	Huhudi Library	Dr. Ruth Segomotsi Mompati	Vryburg LM	Library	01-04-2012	31-03-2013		Conditional Grant	LIAS	2,093	2,093	-	-	-
10	Ganyesa Library	Dr. Ruth Segomotsi Mompati	Naledi LM	Library	01-04-2012	31-03-2013		Conditional Grant	LIAS	1,212	1,212	-	-	-
11	Bloemhof Library	Dr. Ruth Segomotsi Mompati	Lekwa Teemane LM	Library	01-04-2012	31-03-2013		Conditional Grant	LIAS	498	498	-	-	-
12	Schw eizer Reneke	Dr. Ruth Segomotsi Mompati	Mamusa Local LM	Library	01-04-2012	31-03-2013		Conditional Grant	LIAS	267	267	-	-	-
13	Orkney Library	Dr. Kenneth Kaunda		Library	01-04-2012	31-03-2013		Conditional Grant	LIAS	1,780	1,780	-	-	-
14	Manzilpark Library			Library	01-04-2013	31-03-2014		Conditional Grant	LIAS	424		424	-	-
15	Dr. KK District Library	Dr. Kenneth Kaunda		Library	01-04-2013	31-03-2014		Conditional Grant	LIAS	2,000	-	2,000	-	-
16	Noyjans Recreation Center	Dr. Kenneth Kaunda		Recreation Center	01-04-2012	31-03-2013		Equitable Share	ARTS	1,000	1,000	-	-	-
17	Donkervliet Recreation Center	Dr. Kenneth Kaunda		Recreation Center	01-04-2012	31-03-2013		Equitable Share	ARTS	1,500	1,500	-	-	-
18	Naledi Museum	Ngaka Modiri Molema		Museum	01-04-2013	31-03-2014		Equitable Share	ARTS	2,000	-	2,000	-	-
19	Lehurutshe Stadium	Ngaka Modiri Molema		Stadium	01-04-2013	31-03-2014		Equitable Share	SPORTS	1,000	-	1,000	-	-
20	Mmabatho Stadium Tennis Court	Ngaka Modiri Molema		Stadium	01-04-2013	31-03-2014		Equitable Share	SPORTS	1,000	-	1,000	-	-
21	Goutkoppie Museum			Museum	01-04-2013	31-03-2014		Equitable share	ARTS	1,400	-	1,400	-	-
22	Itsoeng Library	Ngaka Modiri Molema	Ditsobotla LM	Library	01-04-2013	31-03-2014		Conditional Grant	LIAS	139	-	139	-	-
Total Maintenance and repair														
Total Department Infrastructure														
										191,655	49,487	41,957	44,222	46,389